UNIVERSITY OF ARKANSAS



FOR THE FISCAL YEAR ENDING JUNE 30, 2014

BUDGET

Hope Campus

EXHIBIT A UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE

INSTITUTIONAL GOALS, OBJECTIVES, AND STRATEGIES AS RELATED TO THE 2014 BUDGET

The mission of the University of Arkansas Community College at Hope is to serve as an accredited, open access, two-year institution of higher education that connects students and community partners to quality education and supports a culture of academic, occupational, personal growth and enrichment programs throughout Southwest Arkansas.

To continue the process of moving towards the fulfillment of the institutional mission, the following projections have guided the development of the 2014 budget:

ESTIMATED REVENUES

The FY2014 budget projects an increase in revenues \$142,668. Appropriate safeguards are included in the budget should reductions in state revenues materialize. Student fees were increased 3.3% for the FY2014 year and the budget includes an estimated 2% reduction in enrollment. The budget is based on a headcount enrollment of 1,483 and an FTE enrollment of 960 in the Fall Semester and a headcount enrollment of 1,498 and an FTE enrollment of 968 in the Spring Semester. State Appropriations are expected to remain flat. Local sales tax revenues will increase with the opening of the Hempstead Hall Auditorium/Conference Center.

BUDGET ALLOCATIONS

The budget for salaries includes a 2% increase for all employees. The starting teaching salary scale was increased in an effort to get starting faculty salaries closer to the average of the public schools in our service area. The budget includes an estimated 5% increase in health insurance. Travel budgets and departmental budgets were not increased for the fifth consecutive year. The budget was increased to cover the operating expenses of Hempstead Hall. A budget contingency of 2% is included in the budget.

University of Arkansas Community College at Hope Summary of Actual Revenues for Fiscal Year Ending June 30, 2012 and Budgeted Revenues for Fiscal Years Ending June 30, 2013 and June 30, 2014

EDUCATIONAL & GENERAL FUND

	FY 2011-12 ACTUAL	PERCENT OF TOTAL	FY 2012-13 Revised Budget	PERCENT OF TOTAL	FY 2013-14 BUDGET	PERCENT OF TOTAL
		REVENUE	ES			
Tuition and Fees	2,250,185	24.88%	2,459,950	24.67%	2,516,153	24.88%
State Appropriations						
Category A	4,507,704	49.85%	4,491,997	45.05%	4,491,997	44.42%
Category B		0.00%		0.00%		0.00%
Workforce	1,832,524	20.27%	1,964,826	19.71%	1,964,826	19.43%
Total State Appropriations	6,340,228	70.12%	6,456,823	64.76%	6,456,823	63.84%
Local Sales Tax	325,000	3.59%	920,000	9.23%	950,500	9.40%
Other Sources	127,096	1.41%	134,135	1.35%	190,100	1.88%
Total Educational and General	9,042,509	100.00%	9,970,908	100.00%	10,113,576	100.00%

EXHIBIT B

University of Arkansas Community College at Hope Summary of Actual Expenditures for Fiscal Year Ending June 30, 2012 and Budgeted Expenditures for Fiscal Years Ending June 30, 2013 and June 30, 2014

EDUCATIONAL & GENERAL FUND

	FY 2011-12 ACTUAL	PERCENT OF TOTAL	FY 2012-13 Revised Budget	PERCENT OF TOTAL	FY 2013-14 BUDGET	PERCENT OF TOTAL
		EXPENDITU	RES			
Instruction	3,574,322	39.47%	3,999,004	40.11%	4,102,940	40.57%
Public Service	242,754	2.68%	287,354	2.88%	462,984	4.58%
Academic Support	525,208	5.80%	392,723	3.94%	396,816	3.92%
Student Services	806,506	8.91%	766,144	7.68%	787,309	7.78%
Institutional Support	1,956,528	21.61%	1,960,509	19.66%	2,098,553	20.75%
Physical Plant	1,098,695	12.13%	1,152,160	11.56%	1,028,433	10.17%
Scholarships & Awards	145,601	1.61%	180,000	1.81%	195,600	1.93%
Mandatory Transfers for Debt Retirement	706,193	7.80%	811,913	8.14%	817,407	8.08%
E & G Non-Mandatory Transfers						
Transfer to Plant Fund	0	0.00%	0	0.00%	0	0.00%
Contingency Fund	0	0.00%	421,151	4.22%	223,534	2.21%
Total Educational and General	9,055,807	100.00%	9,970,958	100.00%	10,113,576	100.00%

EXHIBIT B-1

University of Arkansas Community College at Hope Breakdown of Budgeted Expenditures For the Fiscal Year Ending June 30, 2014

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	2,657,963	1,026,465	418,512					4,102,940
Public Service	259,552	96,545	106,887					462,984
Academic Support	235,961	90,855	70,000					396,816
Student Services	517,017	200,467	69,825					787,309
Institutional Support	1,164,995	452,008	481,550					2,098,553
Physical Plant	309,880	120,853	597,700					1,028,433
Scholarships & Awards		leanna.			195,600		MERIE	195,600
Mandatory Transfers - Debt Retirement				817,407				817,407
E & G Non-Mandatory Transfers Transfer to Plant Fund		10.241.6						
Contingency Fund						223,534		223,534
Total Educational and General	5,145,368	1,987,193	1,744,474	817,407	195,600	223,534	-	10,113,576

EXHIBIT B-2

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE INCOME BUDGET DETAIL FISCAL YEAR ENDING JUNE 30, 2014

			EDUCATIONAL & GENERAL UNRESTRIC	TECACTUAL	ESTIMATED	ESTIMATED
				2011-12	2012-2013	2013-2014
ACCO	OUNT NO.		STUDENT FEES:			
11 -	110 - 4 -	000	IN DISTRICT REG FEES/F&S	920,167	976,000	989,664
11 -	111 - 4 -	000	OUT OF STATE FEES/F&S	65,791	68,161	69,115
11 -	112 - 4 -	000	OUT OF COUNTY REG FEES/F&S	725,409	830,000	841,620
11 -	120 - 4 -	000	IN STATE REG FEES/SUMMER	160,921	156,000	158,184
11 -	121 - 4 -	000	OUT OF STATE FEES/SUMMER	(154)	-	-
11 -	128 - 4 -	000	FACILITY FEE	47,159	72,000	70,560
11 -	129 - 4 -	000	MUSIC FEES	3,604	3,689	3,000
11 -	130 - 4 -	000	ASSET TEST FEES	1,459	1,000	1,000
11 -	131 - 4 -	000	PROCTOR EXAMS	2,963	2,500	2,500
11 -	132 - 4 -	000	COMMUNITY SERVICE REG FEES	19,195	16,000	16,000
11 -	133 - 4 -	000	SECURITY FEE	47,054	50,000	79,000
11 -	135 - 4 -	000	LAB FEES	20,020	22,000	21,560
11 -	136 - 4 -	000	PUBLIC SAFETY FEE	13,445	15,000	14,700
11 -	137 - 4 -	000	NURSING TESTING FEES	13,936	12,000	12,000
11 -	138 - 4 -	000	AT1 TESTING - NURSING	4,400	4,000	4,000
11 -	139 - 4 -	000	OTHER FEES	1,500	1,200	1,200
11 -	140 - 4 -	000	PARAMEDIC TESTING FEES	1,200	1,200	1,200
11 -	142 - 4 -	000	BIOLOGY LAB FEES	900	800	750
11 -	144 - 4 -	000	DOCUMENTATION FEE	7,788	8,000	7,840
11 -	146 - 4 -	000	FITNESS CENTER FEES	870	400	400
11 -	150 - 4 -	000	INSTRUCTIONAL SUPPORT FEE	172,270	207,000	202,860
11 -	154 - 4 -	000	ARNEC TESTING FEE	1,412	1,000	1,000
11 -	164 - 4 -	000	INDUSTRY TRAINING	34,860	12,000	18,000
11 -	166 - 4 -	000	I SERVE REVENUE	800	-	-
11 -	167 - 4 -	000	PREP ACADEMY	1,000	-	-
11 -	170 - 4 -	000	TRUCK DRIVING FEES	1,470	-	- 1
11 -	190 - 4 -	000	STUDENT ACTIVITY FEE	24,626	27,000	26,460
11 -	199 - 4 -	000	LESS: TRANSFER OF STUDENT	(24,626)	(27,000)	(26,460)
			TOTAL STUDENT FEES	2,269,439	2,459,950	2,516,153

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE INCOME BUDGET DETAIL FISCAL YEAR ENDING JUNE 30, 2014

				EDUCATIONAL & GENERAL UNRESTRICTED	ACTUAL 2011-12	ESTIMATED 2012-2013	ESTIMATED 2013-2014
11 -	201 -	4 -	000	STATE APPROPRIATIONS:	4 507 704	4 404 007	4 401 007
11 -			000	RSA ALLOTMENT A	4,507,704	4,491,997	4,491,997
12	202 -	4 -	000	RSA ALLOTMENT B	4 000 504	4 004 000	4 064 996
11 -	205 -	4 -	000	WORKFORCE 2000	1,832,524	1,964,826	1,964,826
				TOTAL STATE APPROPRIATIONS	6,340,228	6,456,823	6,456,823
				GIFTS AND GRANTS			
11 -	302 -	4 -	000	CWS ADMN EXP REIMBURSEMENT		-	-
11 -	303 -	4 -	000	SEOG EXPENSE REIMBURSEMENT		-	-
11 -	304 -	4 -	000	PELL ADMN EXP ALLOWANCE	5,530	5,000	5,100
11 -	158 -	4 -	000	CCOT INCOME	4,387	-	-
11 -	159 -	4 -	000	ELLA INCOME	11,221	-	-
11 -	307 -	4	000	KIDS COLLEGE INCOME	39,885	32,000	36,000
11 -	309 -	4 -	000	OTHER FED PROGRAMS	9,905	9,000	9,000
				TOTAL GIFTS AND GRANTS	70,928	46,000	50,100
				SALES AND SERVICES			
11 -	410 -	4 -	000	VA REPORTING FEES	315	-	-
11 -	411 -	4 -	000	RETURNED CHECK FEES	175	100	100
11 -	270 -	4 -	000	HEMPSTEAD HALL REVENUE	-	5,000	10,000
11 -	413 -	4 -	000	VENDING SALES	6	340	350
11 -	416 -	4 -	000	PRINTER SALES	81	250	250
11 -	414 -	4 -	000	COPY SERVICE SALES	307	250	250
11 -	419 -	4 -	000	SIGN LEASE	-	2,400	2,400
11 -	415 -	4 -	000	M&R SALES	-	9,095	4,000
11 -	418 -	4 -	000	CARDIAC TRAINING CENTER FEES	9,745	7,500	7,500
				TOTAL SALES AND SERVICES	10,629	24,935	24,850

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE INCOME BUDGET DETAIL FISCAL YEAR ENDING JUNE 30, 2014

				EDUCATIONAL & GENERAL UNRESTRICT	2011-12	ESTIMATED 2012-2013	ESTIMATED 2013-2014
				OTHER INCOME			
11 -	907 -	4 -	000	LOCAL SALES TAX RECEIPTS	325,000	920,000	950,500
11 -	910 -	4 -	000	INTEREST INCOME	470	250	250
11 -	917 -	4 -	000	OFFICE RENTAL INCOME	2,685	3,000	3,000
11 -	918 -	4 -	000	AUDITORIUM INCOME	1,639	-	-
11 -	990 -	4 -	000	MINERAL LEASE REVENUE		-	2
11 -	991 -	4 -	000	RSA RESTORATION		-	-
11 -	919 -	4 -	000	MISCELLANEOUS REVENUE	21,492	5,000	58,000
				TOTAL OTHER INCOME	351,286	928,250	1,011,750
				TOTAL E&G UNRESTRICTED INCOME	9,042,510	9,915,958	10,059,676
				AUXILIARY ENTERPRISES			
11 -	950 -	4 -	000	BOOKSTORE INCOME	44,860	55,000	53,900
				TOTAL AUXILIARY ENTERPRISES	44,860	55,000	53,900
				TOTAL UNRESTRICTED	9,087,370	9,970,958	10,113,576

		100	110	160	200	250	700	745		
ACCT	DEPARTMENT	SALARIES	EX HELP	BENEFITS	SUPPLIES	TRAVEL	EQUIPMENT LI	BR HOLC	TOTAL	TOTAL WOBNFTS
100	INSTRUCTION									
106	Dean Arts & Humanities	54,929	3,000	21,422	1,000	1,200	0	0	81,551	60,129
107	AA TEACHING	11,367	0	4,433	400	0	0	0	16,200	11,767
108	DISTANCE EDUCATION DIV	14,408	0	5,619	1,500	1,200	0	0	22,727	17,108
110	SOCIAL SCIENCE	205,270	0	80,055	3,300	2,100	0	0	290,725	210,670
111	MATHEMATICS	345,679	0	134,815	8,000	3,500	0	0	491,994	357,179
112	ENGLISH	236,374	0	92,186	6,000	2,800	0	0	337,360	245,174
113	HUMANITIES	51,714	0	20,168	2,150	700	0	0	74,732	54,564
114	PHYSICAL EDUCATION	4,590	0	1,790	800	0	0	0	7,180	5,390
115	SCIENCE	255,111	3,000	99,493	20,000	2,100	1,800	0	381,504	282,011
1 16	SPEECH	37,230	0	14,520	700	700	0	0	53,150	38,630
117	CRIMINAL JUSTICE	9,180	0	3,580	250	0	0	0	13,010	9,430
120	NURSING/LPN	243,680	0	95,035	22,000	1,800	0	0	362,515	267,480
121	RESPIRATORY CARE	106,379	0	41,488	6,000	1,270	0	0	155,137	113,649
122	POWER PLANT TECHNOLOGY	0	0	0	1,050	700	0	0	1,750	1,750
123	AIR CONDITIONING/REF	37,230	0	14,520	12,000	700	0	0	64,450	49,930
124	INDUSTRIAL MAINTENANCE	43,212	0	16,853	7,000	700	0	0	67,765	50,912
125	T&I CHAIRMAN	87,312	3,000	34,052	2,000	1,200	0	0	127,564	93,512
126	DIESEL MECHANICS	65,752	0	25,643	8,000	700	6,000	0	106,095	80,452
127	CONCURRENT INSTRUCTION	0	0	0	35,000	500	0	0	35,500	35,500
128	INDUSTRIAL ELECTRICITY	43,192	0	16,845	14,500	700	4,000	0	79,237	62,392
129	WELDING	53,448	0	20,845	20,000	700	7,000	0	101,993	81,148
130	ACADEMIC SKILLS	53,911	0	21,025	7,000	1,400	0	0	83,336	62,311
131	TELECOMMUNICATIONS	125,000	7,000	48,750	60,822	6,000	24,000	0	271,572	222,822
132	ARNEC	34,170	0	13,326	34,920	1,000	0	0	83,416	70,090
133	HEALTH PROFESSIONS	26,041	3,000	10,156	1,400	1,200	5,500	0	47,297	37,141
145	FUNERAL SERVICE EDU.	58,344	0	22,754	5,000	1,500	0	0	87,598	64,844
146	CARDIAC TRAINING	9,996	0	3,898	5,000	0	0	0	18,894	14,996
147	CHILD CARE (CDA)	37,377	0	14,577	1,000	700	0	0	53,654	39,077
148	UAMS NURSING	0	0	0	700	0	0	0	700	700
150	BUSINESS TECHNOLOGY	240,395	3,000	93,754	10,000	4,000	0	0	351,149	257,395
158	CCOT	5,956	0	2,323	1,000	0	0	0	9,279	6,956
157	CERTIFIED NURSE ASST.	5,459	0	2,129	1,000	0	0	0	8,588	
160	EMT	24,710	0	9,637	1,500	100	0	0	35,947	26,310
161	PARAMEDIC	29,215	0	11,395	4,550	500	0	0	45,660	
167	PREP ACADEMY	0	0	0	500	0	0	0	500	500
172	Texarkana Instruction Center	75,332	4,000	29,379	20,000	1,500	3,000	0	133,211	
	SUB-TOTAL INSTRUCTION	2,631,963	26,000	1,026,465	326,042	41,170	51,300	0	4,102,940	3,076,475

ACCT	DEPARTMENT	100 SALARIES	110 EX HELP	160 BENEFITS	200 SUPPLIES	250 TRAVEL	700 EQUIPMENT L	745 IBR HOLE	TOTAL	TOTAL WOBNFTS
200	COMMUNITY SERV-NON CR									
220	INDUSTRIAL RELATIONS	69,286	0	27,022	16,500	2,500	600	0	115,908	88,886
230	KIDS COLLEGE	5,034	0	1,963	12,200	150	0	0	19,347	17,384
260	COMMUNITY EDUCATION	33,232	0	12,960	4,500	500	0	0	51,192	38,232
270	HEMPSTEAD HALL	140,000	12,000	54,600	50,437	2,500	17,000	-	276,537	221,937
	SUB-TOTAL PUBLIC SERVICE	247,552	12,000	96,545	83,637	5,650	17,600	0	462,984	366,439
300	ACADEMIC SUPPORT									
301	LIBRARY	101,737	3,000	39,677	42,500	1,700	0	10,000	198,614	158,937
310	VC-ACADEMICS	131,224	0	51,177	7,000	3,300	0	0	192,701	141,524
320	STAFF DEVELOPMENT	0	0	0	3,500	2,000	0	0	5,500	5,500
	SUB-TOTAL ACADEMIC SUPPORT	232,961	3,000	90,855	53,000	7,000	0	10,000	396,816	305,961
400	STUDENT SERVICES									
410	ENROLLMENT SERVICES	66,350	0	25,877	8,000	1,000	0	0	101,227	75,350
420	STUDENT SERVICES	145,741	0	56,839	8,500	3,000	0	0	214,080	157,241
425	ENROLLMENT MANAGEMENT	63,459	0	24,749	5,750	1,500	1,200	0	96,658	71,909
430	TESTING SERVICES	43,648	0	17,023	9,000	1,000	3,500	0	74,171	57,148
440	FINANCIAL AID	127,099	3,000	49,569	8,000	2,000	1,000	0	190,668	141,099
480	STUDENT RELATIONS	43,385	0	16,920	11,500	1,500	0	0	73,305	56,385
481	CAREER SERVICES	24,335	0	9,491	1,200	1,200	975	0	37,201	27,710
	SUB-TOTAL STUDENT SERVICES	514,017	3,000	200,467	51,950	11,200	6,675	0	787,309	586,842
500	INSTITUTIONAL SUPPORT									
510	BOARD OF TRUSTEES	0	0	0	900	0	0	0	900	900
520	CHANCELLOR'S OFFICE	211,865	0	82,627	8,500	2,000	0	0	304,992	222,365
530	BUSINESS OFFICE	293,731	3,000	114,555	22,000	6,000	0	0	439,286	324,731
532	HUMAN RESOURCES	74,080	3,000	28,891	15,500	1,000	0	0	122,471	93,580
533	INSTITUTIONAL ADVANCEMENT	55,162	0	21,513	4,500	2,200	1,700	0	85,075	63,562
534	STATE INCOME TAX FEE	0	0	0	2,000	0	0	0	2,000	2,000
535	INSTITUTIONAL EFFECTIVENESS	68,427	0	26,687	1,000	1,000	0	0	97,114	70,427
536	INSTITUTIONAL RESEARCH	51,000	0	19,890	1,500	2,000	0	0	74,390	54,500
541	VC ACADEMICS SALARY	0	0	0	0	0	0	0	0	0
542	VC STUDENT SERVICE SAL	0	0	0	0	0	0	0	0	· 0

		100	110	160	200	250	700	745		
ACCT	DEPARTMENT	SALARIES	EX HELP	BENEFITS	SUPPLIES	TRAVEL	EQUIPMENT	IBR HOLC	TOTAL	TOTAL WOBNFTS
570	CATALOGS & BULLITENS	0	0	0	16,000	0	0	0	16,000	16,000
571	INSURANCE NON-PROPERTY	0	0	0 -	14,000	0	0	0	14,000	14,000
572	POSTAL SERVICE	0	0	0	4,000	0	0	0	4,000	4,000
573	GRADUATION	0	0	0	6,500	0	0	0	6,500	6,500
574	GENERAL INSTN EXPENSE	0	0	0	40,000	0	0	0	40,000	40,000
575	NCA ACCREDITATION EXP	0	0	0	850	3,200	0	0	4,050	4,050
576	SWITCHBOARD	45,342	0	17,683	34,000	0	0	0	97,025	79,342
577	COPY SERVICE	0	0	0	1,000	0	0	0	1,000	1,000
578	COMPUTER SERVICES	155,981	0	60,833	130,000	3,000	20,000	0	369,814	308,981
579	ARE-ON	0	0	0	4,500	500	8,000	0	13,000	13,000
580	MOTOR POOL	0	0	0	15,000	0	0	0	15,000	15,000
581	SECURITY	81,713	0	31,868	8,000	700	2,000	0	124,281	92,413
590	PUBLIC RELATIONS	121,694	0	47,461	93,000	3,000	2,500	0	267,655	220,194
	SUB-TOTAL INSTUTIONAL SUPPORT	1,158,995	6,000	452,008	422,750	24,600	34,200	0	2,098,553	1,646,545
600	PLANT MAINTENANCE									
610	BUILDING MAINTENANCE	67,517	0	26,332	100,100	0	0	0	193,949	167,617
620	CUSTODIAL SERVICE	174,698	0	68,132	45,000	0	0	0	287,830	219,698
630	GROUNDS MAINTENANCE	45,079	0	17,581	22,000	0	0	0	84,660	67,079
641	ELECTRICITY	0	0	0	315,000	0	0	0	315,000	315,000
642	WATER & SEWER	0	0	0	35,000	0	0	0	35,000	35,000
643	NATURAL GAS	0	0	0	35,000	0	0	0	35,000	35,000
650	INSURANCE	0	0	0	45,000	0	0	0	45,000	45,000
690	SHIPPING & RECEIVING	22,586	0	8,808	600	0	0	0	31,994	23,186
	SUB-TOTAL PLANT MAINT	309,880	0	120,853	597,700	0	0	0	1,028,433	907,580
700	SCHOLARSHIPS									
701	ACADEMIC SCHOLARSHIPS	0	0	0	55,000	0	0	0	55,000	55,000
702	ACHIEVEMENT SCHOLARSHIPS	0	0	0	6,000	0	0	0	6,000	6,000
703	STAFF/DEP SCHOLARSHIPS	0	0	0	18,000	0	0	0	18,000	18,000
704	LAW ENFOR. SCHOLARSHIPS	0	0	0	800	0	0	0	800	800
705	OVER 60 SCHOLARSHIPS	0	0	0	12,000	0	0	0	12,000	12,000
706	CHANCELLOR'S SCHOLAR.	0	0	0	31,000	0	0	0	31,000	31,000
707	UA SYSTEM SCHOLARSHIPS	0	0	0	3,500	0	0	0	3,500	3,500
708	Val/Sal Scholarships	0	0	0	12,000	0	0	0	12,000	12,000
709	PROGRAM SPECIFIC SCHOLARSHIPS	0	0	0	800	0	0	0	800	800
713	UACCH CERTIFICATE SCHOLARSHIPS	0	0	0	4,000	0	0	0	4,000	4,000

		100	110	160	200	250	700	745		
ACCT	DEPARTMENT	SALARIES	EX HELP	BENEFITS	SUPPLIES	TRAVEL	EQUIPMENT	IBR HOLD	TOTAL	TOTAL WOBNFTS
715	CONCURRENT TUITION SCHOLARSHIPS	0	0	0	45,000	0	0	0	45,000	45,000
711	AATYC SCHOLARSHIP	0	0	0	500	0	0	0	500	500
714	GED SCHOLARSHIPS	0	0	0	6,000	0	0	0	6,000	6,000
713	SUPPLEMENTAL SCHOLARSHIPS	0	0	0	1,000	0	0	0	1,000	1,000
	SUB-TOTAL SCHOLARSHIPS	0	0	0	195,600	0	0	0	195,600	195,600
	TOTAL E&G EXPENDITURES	5,095,368	50,000	1,987,193	1,730,679	89,620	109,775	10,000	9,072,635	7,085,442
900	TRANSFERS									
901	COLLEGE SAVINGS BOND LOAN	0	0	0	111,214	0	0	0	111,214	111,214
908	2008 BOND DEBT SERVICE	0	0	0	170,043	0	0	0	170,043	170,043
910	2010 BOND DEBT SERVICE	0	0	0	536,150	0	0	0	536,150	536,150
	SUB-TOTAL DEBT SERVICE	0	0		817,407	0	0	0	817,407	817,407
	CONTINGENCY	0	0	0	223,534	0	0	0	223,534	223,534
	TOTAL EDUCATIONAL & GENERAL	5,095,368	50,000	1,987,193	2,771,620	89,620	109,775	10,000	10,113,576	8,126,383

			13-14			
Position #	Position	GRD	Salary Auth.Max.	Name	FY201	4 Salary
1 CHAN	ICELOR		\$145,705 St	even Thomason	\$	164,487
2 VICE	CHAN-ACADEMICS		\$116,946 Je	nnifer Methvin	\$	101,145
3 VICE	CHAN-ADM SERVICES		\$116,946 Je	rald Barber	\$	104,996
4 VICE	CHAN-STUDENT SER.		\$109,666 Bo	obby James	\$	100,029
5 Direct	or of Instititional Research		\$92,918 Da	anita Ormand	\$	51,000
6 COUN	SELOR		\$89,261 Ph	yllis Hamilton	\$	51,907
6 COUN	SELOR		\$89,261 Le	igh Quillin	\$	43,385
6 COUN	SELOR		\$89,261 Ma	ary White-FED SSS	\$	47,801
6 COUN	SELOR		\$89,261 St	even Ogden-FED SSS	\$	43,281
6 COUN	SELOR		\$89,261 Ma	arcus Murphy	\$	30,860
6 COUN	ISELOR		\$89,261 Ja	nnie Moten Perkins	\$	33,480
6 COUN	SELOR		\$89,261 Ca	arolyn Beasley-FED SSS	\$	32,460
6 COUN	SELOR		\$89,261 Lir	nda Waller=Fed CP	\$	34,433
6 COUN	SELOR		\$89,261 Sc	onya Thomas-FED CP	\$	40,000
6 COUN	ISELOR		\$89,261 La	rry Cummings - Fed CC	\$	30,600
6 COUN	ISELOR		\$89,261 Br	ittany Holleman-Fed CC	\$	31,824
6 COUN	SELOR		\$89,261 Tr	ish Steed - Fed CC	\$	30,600
6 COUN	SELOR		\$89,261 Ec	dessa Walton-Fed CC	\$	39,865
7 DIREC	CTOR		\$89,260 Jo	lane Cook	\$	51,000
8 COOF	RD CONT ED BUS OUTRCH		\$85,579 Be	elinda Henley	\$	60,690
9 DIR P	UBLIC RELATIONS/MARKT		\$85,579 Br	ent Talley	\$	59,511
10 REGIS	STRAR		\$85,579 Di	ana Syata	\$	35,317
11 DIR F	INANCIAL AID		\$85,408 Be	ecky Wilson	\$	41,658
12 DIR P	LANNING & ASSESSMENT		\$84,648 Da	ave Phillips	\$	65,137
13 DIR C	OMPUTER SERVICES		\$83,981 Ch	narles Jordan	\$	74,567
14 BUSIN	NESS & INDUSTRY		\$83,144 Sh	naun Clark	\$	45,900
15 BUSIN	NESS MANAGER		\$82,031 Ke	elly Brzeski	\$	65,242
16 DIREC	CTOR OF DEVELOPMENT		\$79,423 Jil	I Bobo	\$	51,000
17 DIR P	HYSICAL PLANT		\$79,176		\$	-
18 DIREC	CTOR OF ADMISSIONS		\$78,021 Ju	dy Anderson	\$	64,641
LIGHT	ING/SOUND TECHNICIAN		\$58,000 TE	BE	\$	30,000
19 DIREC	CTOR OF ADMIN SERVICES		\$57,034 Ka	athryn Hopkins	\$	44,978

			13-14 Salary			
Position #	Position	GRD	Auth.Max.	Name	FY2014	4 Salary
	CLASSIFIED STAFF					
20	NETWORK SUPPORT ANALYST	C118	\$62,115 Merle L	uster	\$	39,671
21	HEI PROGRAM COORDINATOR	C116	\$56,340 Misty H	ughes	\$	33,272
21	HEI PROGRAM COORDINATOR	C116	\$56,340 Nancy I	Kenworthy	\$	31,955
22	PUBLIC INFORMATION SPECIALIS	STC116	\$53,657 Casey (Curtis	\$	37,082
23	FINANCIAL AID ANALYST	C115	\$53,657 Kyla Wa	alker	\$ \$	30,434
24	FISCAL SUPPORT ANALYST	C115	\$53,657 Renee	Bates	\$	45,882
25	MAINTENANCE SUPERVISOR	C115	\$53,657 Tony G	ibson	\$	43,398
26	SKILLED TRADESMAN	C114	\$53,657		\$	-
27	COMPUTER SUPPORT TECH	C115	\$53,657 Ashley	Davis	\$	38,612
28	TELECOMMUNICATIONS SPECIA	LI: C114	\$53,657 Nancy I	Bailey	\$	31,146
28	TELECOMMUNICATIONS SPECIA	LIST	Paul Pa	itton	\$	29,573
29	SECURITY OFFICER SUPERVISO	R C113	\$48,669 Mike Fi	elding	\$ \$	31,955
30	ADMINISTRATIVE SPECIALIST	C112	\$46,351 Marla N	lathews	\$	28,996
30	ADMINISTRATIVE SPECIALIST	C112	\$46,351 Kaye C	heatham	\$	26,291
31	FISCAL SUPPORT SPECIALIST	C112	\$46,351 Cindy F	hillips	\$	33,924
32	PURCHASING TECHNICIAN	C112	\$46,351 Sarah (Gray	\$	26,784
33	PAYROLL OFFICER	C110	\$40,991 Katy W	olf	\$	29,615
34	ADMINISTRATIVE SPECIALIST II	C109	\$38,538 Tamara	Baldwin	\$	31,822
34	ADMINISTRATIVE SPECIALIST II	C109	\$38,538 Sandra	Roberson	\$	25,039
34	ADMINISTRATIVE SPECIALIST II	C109	\$38,538 Demecl	hia Rowe	\$	26,530
34	ADMINISTRATIVE SPECIALIST II	C109	\$38,538 Ramon	a Brown - FED	\$	27,177
34	ADMINISTRATIVE SPECIALIST II	C109	\$38,538 Twyla F	Pruden	\$	22,709
34	ADMINISTRATIVE SPECIALIST II	C109	\$46,351 Vickey	Brooks	\$	23,446
35	LIBRARY TECHNICIAN	C109	\$38,538 Tara Po	owell	\$	22,709
35	LIBRARY TECHNICIAN	C109	\$38,538 Shelia	Jackson	\$	22,709
36	MAINTENANCE ASSISTANT	C108	\$36,227 Gene W	Vard	\$	21,628
36	MAINTENANCE ASSISTANT	C108	\$36,227 Bruce S	Stapp	\$	21,717
36	MAINTENANCE ASSISTANT	C108	\$36,227 Willard	Willmon	\$	21,717
36	MAINTENANCE ASSISTANT	C108	\$36,227 Steven	Bass	\$	21,522
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Bernice	McDonald	\$	20,838
37	ADMINISTRATIVE SPECIALIST I		\$31,994 Karen (\$	27,037
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Catheri	ne McFarland	\$	19,232
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Mary O	verturf	\$	11,776
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Ashley		\$	19,617
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Gail Pa		\$	23,758
37	ADMINISTRATIVE SPECIALIST I	C106	\$31,994 Phyllis		\$	19,617

120 000			13-14 Salary			
Position		GRD	Auth.Max.	Name	FY2014 Salary	
	37 ADMINISTRATIVE SPECIALIST I	C106		Smith Vacancy Trio	\$	26,270
	37 ADMINISTRATIVE SPECIALIST I	C106		ertha White	\$	19,232
	37 ADMINISTRATIVE SPECIALIST I	C106	\$31,994 D	onna Carter	\$	19,232
	37 ADMINISTRATIVE SPECIALIST I	C106	the second second second second	ekiesa Muldrow-FED	\$	19,617
1	38 SECURITY OFFICER	C106	\$31,991 W	esley Wright	\$	23,460
	39 INSTITUTIONAL SERVICES SUPVE		Stor State Wester State	ohnathon Page	\$	23,039
4	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 Ka	athy Sparks	\$	16,614
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 M	arilyn Nations	\$	16,946
3	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 Th	neresa Piggee	\$	16,946
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 Bi	ill Thomas	\$	16,946
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 D	on Shelton	\$	20,939
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 SI	haron Stuckey	\$ \$	16,780
4	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 K	atie Manning	\$	16,614
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 M	onroe Hardeman	\$	16,614
	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 M	ary Holston	\$	16,614
5	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 V	elma Pearson	\$	16,946
3	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 G	reg Cramer	\$	21,204
3	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 To	o Be Employed	\$	16,288
3	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 M	ichael Bounds	\$	15,276
40	10 INSTITUTIONAL SERVICES ASST.	C103	\$26,517 Fa	aye Stroud	\$	16,614
	ACADEMIC POSITIONS-NON CLASS					
	1 LIBRARIAN		\$92,918 M	arielle McFarland	\$	52,945
	2 INSTR/RESPIRATORY THERAPY		\$84,218 K	en LeJeune	\$	65,521
70	2 INSTR/RESPIRATORY THERAPY		\$84,218 La	aura Clark	\$	69,435
	2 INSTR/RESPIRATORY THERAPY		\$84,218 G	inny Witcher	\$	45,503
33	2 INSTR/RESPIRATORY THERAPY		\$84,218 S	cott Hughes		37,739
a	2 INSTR/RESPIRATORY THERAPY		\$84,218 E	mma Bissell	\$ \$	39,667
	2 INSTR/RESPIRATORY THERAPY		\$84,218 C	ynthia Graham	\$	46,125
9	13 INSTRUCTOR		\$77,958 To	osha Bradley	\$	37,740
-	13 INSTRUCTOR		\$77,958 R	hyme Song	\$	35,700
54	13 INSTRUCTOR			andra Champion	\$	38,250
3	13 INSTRUCTOR		\$77,958 A		\$	40,290
	13 INSTRUCTOR			renda Cornelius	\$	38,977
	3 INSTRUCTOR			B Employed Diesel	\$	35,000
	13 INSTRUCTOR		\$77,958 K	and the standard stan	\$	54,401
	13 INSTRUCTOR		이 아이는 것은 것 같아요?	o Be Employed Math	\$	35,000

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Position #	Position	GRD	13-14 Salary Auth.Max.	Name	FY2014	1 Salary
	3 INSTRUCTOR	010	\$77,958 Melanie		\$	37,230
43 INSTR			\$77,958 Christop		\$	37,740
43 INSTR	UCTOR		\$77,958 Michael		\$	9,792
43 INSTR	UCTOR		\$77,958 Glenda I	S CONCERNING OF MALE AND A CONCERNING OF A CON	\$	38,760
43 INSTRUCTOR		\$77.958 Michael Cox			\$	35,700
43 INSTR	UCTOR		\$77,958 Martha F		\$	49,042
43 INSTR	UCTOR		\$77,958 Judy Ga		\$	47,428
43 INSTR	UCTOR		\$77,958 Gina Sul		\$	37,230
43 INSTR	UCTOR		\$77,958 Scott Ho	obson	\$	37,230
43 INSTR	UCTOR		\$77,958 John Ho	llis	\$	68,427
43 INSTR	UCTOR		\$77,958 John Ho	pkins	\$	47,244
43 INSTR	UCTOR		\$77,958 Amanda	Ritter Maggio	\$	35,300
43 INSTR	UCTOR		\$77,958 Timothy	Seal (11) 12:00 12:07 12:00 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07 12:07	\$	37,230
43 INSTR	UCTOR		\$77,958 Terry Tu		\$	37,230
43 INSTR	UCTOR		\$77,958 Cindy La	ance	\$	58,645
43 INSTR	UCTOR		\$77,958 Jason C	hism	\$	37,740
43 INSTR	UCTOR		\$77,958 Rachel F	Parson	\$	37,740
43 INSTR	UCTOR		\$77,958 Lisa Per	nnington	\$	37,740
43 INSTR	UCTOR		\$77,958 Vic Philli	ips	\$	57,649
43 INSTR	UCTOR		\$77,958 TB Emp	loyed English	\$	40,841
43 INSTR	UCTOR		\$77,958 Randy S	Sanders	\$	75,244
43 INSTR	UCTOR		\$77,958 Charlie \$	Scoggins	\$	53,707
43 INSTR	UCTOR		\$77,958 Larry Sh	naw	\$	37,740
43 INSTR	UCTOR		\$77,958 Staci Sh	nupe	\$	37,230
43 INSTR	UCTOR		\$77,958 Sherri H	lart	\$	43,044
43 INSTR	UCTOR		\$77,958 Sondra I	Reaves	\$	38,760
43 INSTR	UCTOR		\$77,958 Jan Wha	atley	\$	50,320
43 INSTR	UCTOR		\$77,958 Mary Llo	byd	\$	37,740
43 INSTR	UCTOR		\$77,958 Ed Thax	ton	\$	59,349