



2017 – 2018 BUDGET

June 2017



NORTHWEST ARKANSAS COMMUNITY COLLEGE

MISSION

Empower Lives, Inspire Learning and Strengthen Community, through Accessible, Affordable, Quality Education.

VISION

Positively changing the lives of those we serve.

SERVICE AREA

NWACC's service area is defined by the Arkansas Department of Higher Education as Benton and Washington counties in northwest Arkansas.

QUALITY INSTRUCTION & PROGRAMS

The commitment of NWACC to life-long learning can be seen in the quality of instruction it offers. Its classes are taught by experts in small class sizes, providing for more personalized instruction. Transfer courses are taught by instructors with a master's degree or higher; many have doctorates.

A wide variety of programs has been designed to move students into the job market in a minimum amount of time, enrich their lives, and prepare them for additional education and degrees.

STATEMENT OF NON-DISCRIMINATION

Recognition of and respect for the dignity of each human being are central to NWACC's mission of learning for living. Discrimination, harassment, or any other conduct that diminishes the worth of a person is incompatible with our fundamental goals of serving and strengthening the community.

NorthWest Arkansas Community College (NWACC) adheres to all federal and state civil rights laws banning discrimination in publicly-funded institutions. NWACC does not discriminate on the basis of gender, age, race, color, creed, religion, ancestry, national or ethnic origin, sexual orientation, gender identity, disability, genetic information, military status, veteran status, familial status, or any other protected category under applicable local, state, or federal law, ordinance or regulation, including protections for those opposing discrimination or participating in any complaint process. Sexual harassment, which includes acts of sexual violence, is a type of sex discrimination prohibited under Title IX of the Education Amendments of 1972.



Dear Friends,

As we look forward to the 2017-2018 College year, we have developed a budget that continues to reflect our commitment to student success and controlling costs.

Our goals in preparing this budget were to scrutinize expenses, become even more efficient, and develop a balanced budget. We made every effort to maintain high quality instruction and provide the necessary support for student success. Once again, state support of higher education did not increase and yet we have prepared a balanced budget without raising tuition. We continue to pursue revenue for other sources and dedicate ourselves to outstanding quality and service to students.

We will monitor the enrollment on a regular basis; we will monitor expenses; we will assure that the public is informed of the quality and affordability of NorthWest Arkansas Community College and we will move confidently into the future, planning strategically to better serve the students of all northwest Arkansas communities, the region and the great state of Arkansas.

Sincerely,

Dr. Evelyn E. Jorgenson
President



NORTHWEST ARKANSAS COMMUNITY COLLEGE

FY 2017 - 2018 BUDGET

On May 8, 2017, the NorthWest Arkansas Community College Board of Trustees approved the FY 2017-2018 Budget. The objectives of the FY 2017-2018 Budget were to continue to ensure financial stability to meet student and community needs. Guided by the NWACC strategic plan and within budget constraints, NWACC would continue promoting quality and excellence in achieving its mission to empower lives, inspire learning and strengthen community through accessible, affordable, quality education. NWACC divisions and departments embraced these objectives and presented a balanced budget to the Board of Trustees.

The NWACC FY2017-2018 Budget assumptions/decisions were as follows:

NWACC

- projected enrollment to remain flat,
- expected no additional state revenue,
- expected an increase in local millage,
- did not change the tuition rates and limited the number of fee changes,
- budgeted faculty step and staff salary increases,
- increased the part-time faculty pay rate,
- provided support for expanded programs by allocating new positions,
- maintained the BOT cash reserve at 7.6% of Educational and General funds, and
- reviewed existing programs for efficiencies, streamlining where possible.

The FY 2017-2018 Budget expenditures will provide exemplary support and educational experience for all students: traditional and non-traditional, credit and non-credit. Though the state did not allocate any new general education dollars for FY 2017-2018, the College continues to be committed to increasing student recruitment, retention, and graduation rates. NWACC remains one of the most desirable employers in northwest Arkansas, fostering diversity and providing quality services and benefits.

Debi Buckley, Vice President of Finance and Administration

Gulizar Baggson, Exe. Dir. of Budgets, Financial Reporting, and Treasury Services

June 15, 2017



NORTHWEST ARKANSAS COMMUNITY COLLEGE

FY 2017 - 2018

BOARD OF TRUSTEES

	District	TERM EXPIRATION
Mr. Lucas Pointer	1	12-31-20
Dr. DeAnne Witherspoon	2	12-31-22
Mr. Mike Shupe	3	12-31-18
Mr. Todd Schwartz	4	12-31-18
Mr. Ron Branscum (Secretary)	5	12-31-22
Mr. Mark Scott	6	12-31-20
Ms. Debra Hobbs	7	12-31-18
Mr. Mauricio Herrera (Chair)	8	12-31-20
Mr. Joe Spivey (Vice Chair)	9	12-31-22
TBA (Student Trustee)		AY 2017-18

ADMINISTRATION

Evelyn E. Jorgenson, PhD	President
Ricky Tompkins, EdD	Vice President of Learning, Chief Academic Officer
Debi Buckley, JD	Vice President of Finance and Administration
Tim Cornelius, JD	Vice President of Career and Workforce Education
Todd Kitchen, EdD	Vice President of Student Services
Lisa Anderson, EdD	Executive Director of Planning, Effectiveness and Public Relations
Annetta Tirey	Executive Director of Development
Jim Hall	Executive Director of Community and Governmental Relations

Budget Based on Estimated Student Semester Credit Hours

In District SSCH	64,366	43.1%
Out of District SSCH	69,082	46.2%
Out of State SSCH	<u>16,057</u>	<u>10.7%</u>
Total Budgeted SSCH	149,505	100.0%

2016 Benton County Property Value

\$3,908,871,265

Millage Rate

0.26%

Number of Budgeted Positions *(excluding provisional and part-time positions):*

123	Full-Time Faculty
47	Academic Administration
91	Administrative/Professional
<u>136</u>	Classified
397	



NORTHWEST ARKANSAS COMMUNITY COLLEGE

FY 2017 – 2018

CAMPUS LOCATIONS

Bentonville Campus

One College Drive
Bentonville, AR 72712
479-636-9222
479-986-4000

Washington County Center

Central Plaza
693 White Road, Suite B
Springdale, AR 72764
479-927-3330

**Brightwater: A Center for the
Study of Food**

801 SE 8th Street
Bentonville, AR 72712
479-631-8600

**The Melba Shewmaker Southern Region
National Child Protection Training Center**

1202 SE Eagle Way
Bentonville, AR 72712
479-986-4055

Jones Center for Families

922 East Emma Avenue
Springdale, AR 72764
479-756-8090

Farmington High School Center

278 West Main
Farmington, AR 72701
479-986-6654

Dental Assisting Program

Fayetteville Public Schools
2350 Old Farmington Road Bld. A
Fayetteville, AR 72701
479-301-2130



NORTHWEST ARKANSAS COMMUNITY COLLEGE

FY 2017 – 2018

CAMPUS BUILDINGS

College-Owned Buildings	Square Feet
Burns Hall	181,000
Becky Paneitz Student Center	81,799
Center for Health Professions	79,926
Shewmaker Center for Workforce Technologies	42,000
Physical Plant Building	12,217
Central Energy Plant	<u>3,200</u>
Total College-Owned Buildings	<u>400,142</u>

Leased Buildings	Square Feet
Shewmaker Center for Global Business Development	42,763
Brightwater: A Center for the Study of Food	27,500
The Melba Shewmaker Southern Region NCPTC	17,285
Washington County Center	12,922
Farmington HS Facility	4,697
Jones Center for Families	4,361
Fayetteville Public Schools-Dental Assisting Program	<u>2,765</u>
Total Leased Buildings	<u>112,299</u>

Total Building Space **512,441**

Other - Parking Garage **277,104**



**NORTHWEST ARKANSAS COMMUNITY COLLEGE
FY 2018 BUDGET STATEMENT of REVENUES and EXPENDITURES**

ACCOUNT	ACCOUNT TITLE	Educational & General		DESIGNATED	AUXILIARY	TOTAL	%
		Credit	Non Credit				
51000	Tuition-Credit	\$ 15,614,718	\$ -	\$ -	\$ -	\$ 15,614,718	37.29
51010	Other Tuition-Credit	160,000	-	-	-	160,000	0.38
51020	NWACC Tuition Scholarship/Waiver	(1,373,200)	-	(221,714)	-	(1,594,914)	-3.81
51050	Tuition-Non-Credit	-	533,046	-	-	533,046	1.27
51100	Student Fees-Credit	3,576,486	-	3,755,043	-	7,331,529	17.51
51160	Student Fees-Non-Credit	-	508,000	-	-	508,000	1.21
51200	Other Operating Revenues	5,000	-	12,800	617,360	635,160	1.52
52000	Gifts & Grants Reimbursement	2,696	-	100,784	-	103,480	0.25
52101	General Revenue	10,619,202	-	-	-	10,619,202	25.36
52102	Educational Excellence Trust Fund	1,070,308	-	-	-	1,070,308	2.56
52200	Other Non Operating Revenue	3,000	-	36,750	-	39,750	0.09
56000	Millage	6,859,000	-	-	-	6,859,000	16.38
Total Revenue		\$36,537,210	\$ 1,041,046	\$ 3,683,663	\$ 617,360	\$41,879,279	100
61000	Instructional Administration Salaries	\$ 2,785,920	\$ 142,425	\$ -	\$ -	\$ 2,928,345	6.99
61010	Full-Time Instructors Salaries	7,174,289	-	-	-	7,174,289	17.13
61020	Part-Time Instructors Salaries	3,121,339	131,912	7,860	-	3,261,111	7.79
61030	Full-Time Instructors Overload Salaries	377,834	-	13,220	-	391,054	0.93
61200	Administrative/Professional Salaries	4,932,718	229,938	263,218	-	5,425,874	12.96
61300	Classified Salaries	4,033,439	57,660	273,655	95,068	4,459,822	10.65
61400	Extra Help Salaries	310,942	3,000	127,000	25,000	465,942	1.11
61500	Work Study Salaries	58,873	-	-	-	58,873	0.14
61600	Compensated Absences Labor	20,000	-	-	-	20,000	0.05
62000	Health Insurance	3,639,672	83,512	106,080	25,954	3,855,218	9.21
62020	Other Payroll Deductions	3,994,206	87,170	124,832	29,076	4,235,284	10.11
71000	Operating Expenses	4,306,585	87,008	1,557,314	232,263	6,183,170	14.76
72000	Travel-Professional Development	236,498	4,150	28,885	-	269,533	0.64
73000	Professional/Contract Fees & Services	786,704	214,000	37,585	140,000	1,178,289	2.81
76000	Capital Outlay	49,000	-	95,000	-	144,000	0.34
79000	Other Expenses	634,760	271	904,770	-	1,539,801	3.68
79990	Operation Contingency	74,431	-	144,244	69,999	288,674	0.69
Total Expenditures		\$36,537,210	\$ 1,041,046	\$ 3,683,663	\$ 617,360	\$41,879,279	100

NWACC Board of Trustee Reserve* **\$ 2,855,947**

*The BOT Reserve is funded from the prior Educational and General Fund year-end balance.



**NORTHWEST ARKANSAS COMMUNITY COLLEGE
FY 2018 BUDGET by NACUBO FUNCTIONAL PROGRAM CODES**

EDUCATION & GENERAL							
PROGRAM	PROGRAM TITLE	CREDIT	NON_CREDIT	DESIGNATED	AUXILIARY	TOTAL	%
000	Tuition & Fees	\$19,351,204	\$ 1,041,046	\$ 3,755,043	\$ -	\$24,147,293	57.66
700	Scholarships	(1,373,200)	-	(221,714)	-	(1,594,914)	-3.81
001	Appropriations	18,548,510	-	-	-	18,548,510	44.29
002	Gifts, Grants & Contracts	2,696	-	100,784	-	103,480	0.25
004	Auxiliary Revenue	-	-	-	617,360	617,360	1.47
005	Other Misc Revenues	8,000	-	49,550	-	57,550	0.14
Total Revenue		\$36,537,210	\$ 1,041,046	\$ 3,683,663	\$ 617,360	\$41,879,279	100
100	Instruction-Credit	\$16,339,967	\$ -	\$ 817,679	\$ -	\$17,157,646	40.97
101	Instruction-Non-Credit	208,208	1,041,046	18,000	-	1,267,254	3.03
102	Instruction-Secondary	203,796	-	-	-	203,796	0.49
300	Academic Administration	2,517,938	-	552,000	-	3,069,938	7.33
301	Library/Educational Media Services	680,946	-	274,109	-	955,055	2.28
302	Academic Support Technology	3,070,696	-	46,320	-	3,117,016	7.44
400	Student Support Services	3,960,034	-	502,278	15,000	4,477,312	10.69
500	Institutional Support	5,141,184	-	110,907	309,499	5,561,590	13.28
600	Operation & Maintenance of Plant	4,414,441	-	1,362,370	292,861	6,069,672	14.49
Total Expenditures		\$36,537,210	\$ 1,041,046	\$ 3,683,663	\$ 617,360	\$41,879,279	100

EDUCATION & GENERAL - CREDIT INSTRUCTION

PROGRAM	PROGRAM TITLE	CREDIT	DESIGNATED	TOTAL	%
100	Instruction-Credit	\$17,772,041	\$ 836,207	\$18,608,248	46.53
300	Academic Administration / Support	3,813,023	835,373	4,648,396	11.62
400	Student Support Services	4,574,173	511,542	5,085,715	12.72
500	Institutional Support	5,755,323	120,171	5,875,494	14.69
600	Operation & Maintenance of Plant	4,414,441	1,362,370	5,776,811	14.44
Total Credit Expenditures		\$36,329,002	\$ 3,665,663	\$39,994,665	100
101	Instruction-Non-Credit	\$ 208,208	\$ 18,000	\$ 226,208	



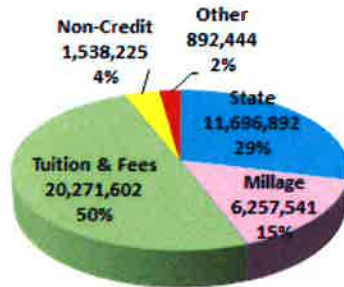
**NORTHWEST ARKANSAS COMMUNITY COLLEGE
FY 2017 AND FY 2018 BUDGET COMPARISON BY ACCOUNT**

ACCOUNT	ACCOUNT TITLE	FY 2017 TOTAL	FY 2018 TOTAL	CHANGE	% CHANGE
51000	Tuition-Credit	\$ 14,922,652	\$ 15,614,718	\$ 692,066	4.6
51010	Other Tuition-Credit	160,000	160,000	-	0.0
51020	NWACC Tuition Scholarship/Waiver	(1,361,763)	(1,594,914)	(233,151)	17.1
51050	Tuition-Non-Credit	781,725	533,046	(248,679)	-31.8
51100	Student Fees-Credit	6,550,713	7,331,529	780,816	11.9
51160	Student Fees-Non-Credit	756,500	508,000	(248,500)	-32.8
51200	Other Operating Revenues	454,597	635,160	180,563	39.7
52000	Gifts & Grants Reimbursement	99,062	103,480	4,418	4.5
52101	General Revenue	10,619,202	10,619,202	-	0.0
52102	Educational Excellence Trust Fund	1,077,690	1,070,308	(7,382)	-0.7
52200	Other Non Operating Revenue	338,785	39,750	(299,035)	-88.3
56000	Property Taxes	6,257,541	6,859,000	601,459	9.6
Total Revenue		\$ 40,656,704	\$ 41,879,279	\$ 1,222,575	3.0
61000	Instructional Administration	\$ 2,775,333	\$ 2,928,345	\$ 153,012	5.5
61010	Full-Time Instructors	6,818,229	7,174,289	356,060	5.2
61020	Part-Time Instructors	3,254,565	3,261,111	6,546	0.2
61030	FT Instructors Overload	383,934	391,054	7,120	1.9
61200	Administrative/Professional	4,890,354	5,425,874	535,520	11.0
61300	Classified	4,358,461	4,459,822	101,361	2.3
61400	Extra Help	433,197	465,942	32,745	7.6
61500	Work Study	58,873	58,873	-	0.0
61600	Compensated Absences Labor	20,000	20,000	-	0.0
62000	Health Insurance	4,044,202	3,855,218	(188,984)	-4.7
62020	Other Payroll Deductions	4,259,713	4,235,284	(24,429)	0.0
71000	Operating Expenses	5,886,814	6,183,170	296,356	5.0
72000	Travel-Prof Dev	265,761	269,533	3,772	1.4
73000	Professional/Contract Fees & Services	1,352,058	1,178,289	(173,769)	-12.9
76000	Capital Outlay	148,244	144,000	(4,244)	-2.9
79000	Other Expenses	1,438,001	1,539,801	101,800	7.1
79990	Operation Contingency Budget	268,965	288,674	19,709	0.0
Total Expenditures		\$ 40,656,704	\$ 41,879,279	\$ 1,222,575	3.0



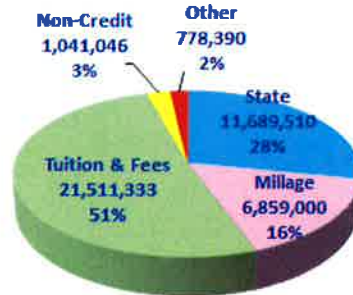
FY2018 Operating Budget E&G, Designated & Auxiliary Funds

FY2017 Revenue



Total : \$40,656,704

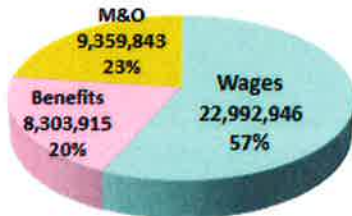
FY2018 Revenue



Total : \$41,879,279

Budget increase from FY17 to FY18: \$1,222,575 or 3%

FY2017 Expenditures



Total : \$40,656,704

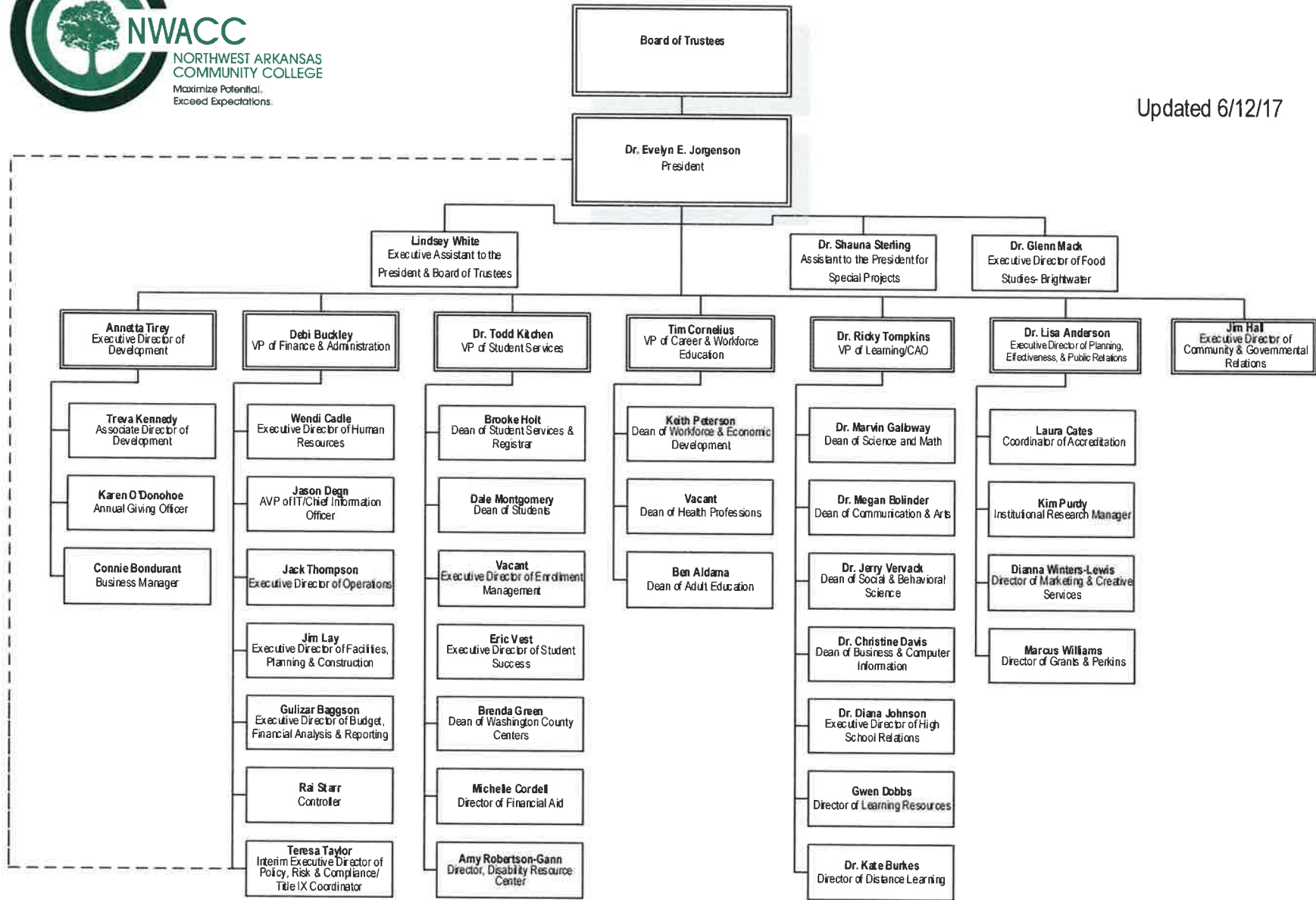
FY2018 Expenditures



Total : \$41,879,279



Updated 6/12/17



*Double line box indicates Cabinet member