## NORTH ARKANSAS COLLEGE

Proposed

# Operating and Capital 

Budget

For
Fiscal Year 2020-2021

With Comparison To

FY2019-2020
Revenues
State Appropriations
Tuition
Student Mandatory Fees
Non-Credit Instruction
Facility Use / Lease Income
Federal/State Indirect Cost Allowance
Interest Income
Miscellaneous Fees
Other General
Millage Receipts
Capital Reserves \& Other Funding
Auxiliary Income

Total Revenues

Expenditures
Instruction
Academic Support
Student Support
Institutional Support
Physical Plant
Scholarships
Debt Service
Capital
Auxiliary Expense
Transfers - Net
$\quad \quad \quad$ Total Expenditures \& Transfers

Net Gain

## North Arkansas College Proposed Budget Summary

## Proposed For FY2020-2021

| $\$ 8,328,191$ |
| ---: |
| $\$ 3,022,868$ |
| $\$ 969,673$ |
| $\$ 40,000$ |
| $\$ 4,100$ |
| $\$ 115,000$ |
| $\$ 60,000$ |
| $\$ 554,852$ |
| $\$ 59,500$ |
| $\$ 898,000$ |
| $\$ 747,600$ |
| $\$ 1,052,275$ |
| $\$ 15,852,059$ |

\$15,852,059

## Previous <br> FY2019-2020

| $\$ 8,982,668$ |
| ---: |
| $\$ 3,484,800$ |
| $\$ 924,000$ |
| $\$ 20,000$ |
| $\$ 6,100$ |
| $\$ 127,000$ |
| $\$ 40,000$ |
| $\$ 573,907$ |
| $\$ 61,500$ |
| $\$ 860,000$ |
| $\$ 911,519$ |
| $\$ 1,129,150$ |
| $\$ 17,120,644$ |

\$17,120,644

| Change |
| ---: |
| FY2020-2021 |
| From FY2019-2020 |
|  |
| $(\$ 654,477)$ |
| $(\$ 461,932)$ |
| $\$ 45,673$ |
| $\$ 20,000$ |
| $(\$ 2,000)$ |
| $(\$ 12,000)$ |
| $\$ 20,000$ |
| $(\$ 19,055)$ |
| $(\$ 2,000)$ |
| $\$ 38,000$ |
| $(\$ 163,919)$ |
| $(\$ 76,875)$ |
| $(\$ 1,268,585)$ |


| $\$ 6,143,014$ |
| ---: |
| $\$ 1,677,995$ |
| $\$ 904,263$ |
| $\$ 2,690,519$ |
| $\$ 1,314,098$ |
| $\$ 709,300$ |
| $\$ 490,000$ |
| $\$ 665,000$ |
| $\$ 1,275,988$ |
| $\$ 0$ |
| $\$ 15,870,177$ |


| $\$ 6,213,717$ |
| ---: |
| $\$ 1,703,680$ |
| $\$ 905,786$ |
| $\$ 2,769,316$ |
| $\$ 1,517,666$ |
| $\$ 706,100$ |
| $\$ 510,000$ |
| $\$ 1,294,500$ |
| $\$ 1,321,349$ |
| $\$ 70,000$ |
| $\$ 17,012,114$ |


| $(\$ 70,703)$ |
| ---: |
| $(\$ 25,685)$ |
| $(\$ 1,523)$ |
| $(\$ 78,797)$ |
| $(\$ 203,568)$ |
| $\$ 3,200$ |
| $(\$ 20,000)$ |
| $(\$ 629,500)$ |
| $(\$ 45,361)$ |
| $(\$ 70,000)$ |
| $(\$ 1,141,937)$ |

$(\$ 70,703)$
$(\$ 25,685)$
$(\$ 1,523)$
$(\$ 78,797)$
$(\$ 203,568)$
\$3,200
(\$20,000)
$(\$ 45,361)$
(\$70,000)
(\$1,141,937)

* (\$18,118)
* 
* $\$ 108,530$
$(\$ 126,648)$

| Educational \& General | $*$ | $(\$ 113,464)$ | $* *$ | $\$ 105,247$ | $(\$ 218,711)$ |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Auxiliary |  | $\$ 43,783$ |  | $\$ 301$ | $\$ 43,482$ |
| Capital | $\$ 51,563$ |  |  | $\$ 2,982$ |  |
| Total | $(\$ 18,118)$ |  | $\$ 108,530$ |  | $(\$ 126,648)$ |

## Educational \& General Fund Summary

|  | $\begin{aligned} & \text { Proposed } \\ & \text { FY2020-2021 } \\ & \text { Budget } \end{aligned}$ | $\begin{gathered} \text { FY2019-2020 } \\ \text { Budget } \end{gathered}$ | Change |
| :---: | :---: | :---: | :---: |
| Income | \$13,154,184 | \$14,219,975 | (\$1,065,791) |
| Expense | \$13,439,189 | \$13,816,265 | (\$377,076) |
| Sub-Total | (\$285,005) | \$403,710 | $(\$ 688,715)$ |
| Transfers - Out | $(\$ 303,459)$ | (\$298,463) | $(\$ 4,996)$ |
| Transfers - In | \$475,000 | \$0 | \$475,000 |
| Total | (\$113,464) | \$105,247 | (\$218,711) |


|  | Educational \& General Fund Projected Revenue |  | Prev | us FY2019-20 |  | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State Funding |  | Percent of Total |  |  |  |  |
| General A | 6,737,074 |  |  | 7,925,968 |  | $(1,188,894)$ |
| General B | 396,298 |  |  | 0 |  | 396,298 |
| General C | 158,519 |  |  | 0 |  | 158,519 |
| General D | 0 |  |  | 0 |  | 0 |
| Sub-Total | 7,291,891 | 55.4\% |  | 7,925,968 | 55.7\% | $(634,077)$ |
| Restored Performance Funding | 109,379 |  |  | 0 |  | 109,379 |
| EETF | 438,021 | 3.3\% |  | 488,753 | 3.4\% | $(50,732)$ |
| WF2000 | 488,900 | 3.7\% |  | 567,947 | 4.0\% | $(79,047)$ |
|  | 8,328,191 | 63.3\% |  | 8,982,668 | 63.2\% | $(654,477)$ |
| Tuition SSCH's |  |  | SSCH's |  |  |  |
| In-District 16,461 | 1,218,114 | 9.3\% | 18,600 | 1,376,400 | 9.7\% | $(158,286)$ |
| In-State 14,763 | 1,461,537 | 11.1\% | 17,500 | 1,732,500 | 12.2\% | $(270,963)$ |
| Out-of-State/Contig 684 | 84,816 | 0.6\% | 660 | 81,840 | 0.0\% | 2,976 |
| Out-of-State | 258,401 | 2.0\% | 1,740 | 294,060 | 2.1\% | $(35,659)$ |
|  | 3,022,868 | 23.0\% | 38,500 | 3,484,800 | 24.5\% | $(461,932)$ |
| Mandatory Student Fees |  |  |  |  |  |  |
| Activity | 234,059 | 1.8\% |  | 154,000 | 1.1\% | 80,059 |
| Student | 200,622 | 1.5\% |  | 154,000 | 1.1\% | 46,622 |
| Technology | 401,244 | 3.1\% |  | 462,000 | 3.2\% | $(60,756)$ |
| SGA Fee | 33,437 | 0.3\% |  | 38,500 | 0.3\% | $(5,063)$ |
| Safety \& Parking | 100,311 | 0.8\% |  | 115,500 | 0.8\% | $(15,189)$ |
|  | 969,673 | 7.4\% |  | 924,000 | 6.5\% | 45,673 |
| Community \& Continuing Ed | 40,000 | 0.3\% |  | 20,000 | 0.1\% | 20,000 |
| Facility Use Income |  |  |  |  |  |  |
| Simulation Lab Fees | 1,000 |  |  | 1,000 |  |  |
| Center | 0 |  |  | 0 |  | 0 |
| Center Lease | 0 |  |  | 0 |  | 0 |
| A/V Fees | 0 |  |  | 0 |  |  |
| South | 3,000 |  |  | 5,000 |  | $(2,000)$ |
| North | 0 |  |  | 0 |  | 0 |
| Amphitheatre | 100 |  |  | 100 |  | 0 |
|  | 4,100 | 0.0\% |  | 6,100 | 0.0\% | $(2,000)$ |
| Federal Administration \& Indirect | 115,000 | 0.9\% |  | 127,000 | 0.9\% | $(12,000)$ |
| Interest Income | 60,000 | 0.5\% |  | 40,000 | 0.3\% | 20,000 |
| Miscellaneous Fees |  |  |  |  |  |  |
| Truck Driving Fee | 27,000 |  |  | 30,600 |  | $(3,600)$ |
| Technical Program Fee | 76,500 |  |  | 55,808 |  | 20,692 |
| Science Fee | 28,800 |  |  | 33,216 |  | $(4,416)$ |
| Welding Fee | 13,500 |  |  | 13,175 |  | 325 |
| Online Course Fee | 234,240 |  |  | 260,000 |  | $(25,760)$ |
| Health Professional Fee | 154,812 |  |  | 165,108 |  | $(10,296)$ |
| Other | 20,000 |  |  | 16,000 |  | 4,000 |
| Total | 554,852 | 4.2\% |  | 573,907 | 4.0\% | $(19,055)$ |
| Certification \& Testing Center | 23,000 | 0.2\% |  | 25,000 | 0.2\% | $(2,000)$ |
| Agriculture Produce Sales | 3,000 | 0.0\% |  | 3,000 | 0.0\% | 0 |
| Rebate - Ark e-Link / Healthcare Connect | 3,500 | 0.0\% |  | 3,500 | 0.0\% | 0 |
| Other | 30,000 | 0.2\% |  | 30,000 | 0.2\% | 0 |
| Initial Total | 13,154,184 | 100.0\% |  | 14,219,975 | 100.0\% | $(1,065,791)$ |
| Transfers - In |  |  |  |  |  |  |
| Millage Receipt Reserves | 90,000 |  | 0 |  |  | 90,000 |
| Millage Savings - Bond Refinancing | 385,000 |  | 0 |  |  | 385,000 |
|  | 475,000 |  | 0 |  |  | 475,000 |
| Transfers - Out |  |  |  |  |  |  |
| Activity Fees | $(234,059)$ |  |  | $(154,000)$ |  | $(80,059)$ |
| NAPHE Support | 0 |  |  | $(70,000)$ |  | 70,000 |
| SGA Fees | $(33,437)$ |  |  | $(38,500)$ |  | 5,063 |
| Science Building Maintenance Reserve (14,385 GSF X \$2.50/SF) | $(35,963)$ |  |  | $(35,963)$ |  | 0 |
| Parking Lot Reserve | 0 |  | 0 |  |  | 0 |
|  | $(303,459)$ |  |  | $(298,463)$ |  | $(4,996)$ |
| Grand Total | 13,325,725 |  |  | 13,921,512 |  | $(595,787)$ |


|  | Proposed FY2020-2021 |  | Previous FY2019-2020 |  | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Natural Classification |  | Percent of Total |  | Percent of Total |  |
| Salaries | \$7,372,684 | 54.9\% | \$7,694,329 | 55.7\% | $(321,645)$ |
| Benefits* | 2,599,344 | 19.3\% | 2,609,523 | 18.9\% | $(10,179)$ |
| Operating | 3,467,161 | 25.8\% | 3,512,413 | 25.4\% | $(45,252)$ |
| Total | \$13,439,189 | 100.0\% | 13,816,265 | 100.0\% | $(377,076)$ |
| * Benefits as a Percent of Salary | 35.3\% |  | 33.9\% |  |  |
|  | FY2020-2021 |  | Previous FY2019-2020 |  | Difference |
| Functional Classification |  | Percent of Total |  | Percent of Total |  |
| Instruction | \$6,143,014 | 45.7\% | \$6,213,717 | 45.0\% | $(70,703)$ |
| Academic Support | 1,677,995 | 12.5\% | 1,703,680 | 12.3\% | $(25,685)$ |
| Student Support | 904,263 | 6.7\% | 905,786 | 6.6\% | $(1,523)$ |
| Institutional Support | 2,690,519 | 20.0\% | 2,769,316 | 20.0\% | $(78,797)$ |
| Physical Plant | 1,314,098 | 9.8\% | 1,517,666 | 11.0\% | $(203,568)$ |
| Scholarships | 709,300 | 5.3\% | 706,100 | 5.1\% | 3,200 |
| Total | \$13,439,189 | 100.0\% | 13,816,265 | 100.0\% | $(377,076)$ |

Auxiliary Fund Summary

|  | Proposed <br> FY2020-2021 <br> Budget | FY2019-2020 <br> Budget | Change |
| :--- | :---: | :---: | :---: |


| Auxiliary Fund Projected Funding |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Proposed FY2020-2021 |  | Previous FY2019-2020 |  | Difference |
|  |  | Percent |  | Percent |  |
|  |  | of Total |  | of Total |  |
| College Store |  |  |  |  |  |
| Book Sales | 707,700 | 67.3\% | 645,000 | 57.1\% | 62,700 |
| Supply Sales | 56,500 | 5.4\% | 63,000 | 5.6\% | $(6,500)$ |
| Clothing Sales | 55,000 | 5.2\% | 25,000 | 2.2\% | 30,000 |
| Educational Aid Sales | 10,100 | 1.0\% | 21,000 | 1.9\% | $(10,900)$ |
| Health \& Beauty Sales | 1,000 | 0.1\% | 1,500 | 0.1\% | (500) |
| Electronic Sales | 45,000 | 4.3\% | 53,000 | 4.7\% | $(8,000)$ |
| Postage | 175 | 0.0\% | 150 | 0.0\% | 25 |
| Gifts \& Novelty | 1,100 | 0.1\% | 1,500 | 0.1\% | (400) |
| Meal Card Sales | 9,000 | 0.9\% | 22,000 | 1.9\% | $(13,000)$ |
| Food \& Beverage Sales | 25,200 | 2.4\% | 45,000 | 4.0\% | $(19,800)$ |
| Fuel Card Sales | 106,000 | 10.1\% | 115,000 | 0.0\% | $(9,000)$ |
| Other | 0 | 0.0\% | 0 | 0.0\% | 0 |
| Book Rental | 0 | 0.0\% | 92,000 | 8.1\% | $(92,000)$ |
| Total Sales | 1,016,775 | 96.6\% | 1,084,150 | 96.0\% | $(67,375)$ |
| Food Service Commission | 2,000 | 0.2\% | 5,000 | 0.4\% | $(3,000)$ |
| Vending Commission | 7,500 | 0.7\% | 7,500 | 0.7\% | 0 |
| Corporate Sponsorship | 8,500 | 0.8\% | 8,500 | 0.0\% | 0 |
| Camp Registration | 13,000 | 1.2\% | 13,000 | 1.2\% | 0 |
| Athletic Gate Receipts | 2,500 | 0.2\% | 4,000 | 0.4\% | $(1,500)$ |
| Tournaments - Net | 1,500 | 0.1\% | 3,000 | 0.3\% | $(1,500)$ |
| Gym Rental | 500 | 0.0\% | 4,000 | 0.4\% | $(3,500)$ |
| Athletic Donations / Sponsorships | 0 | 0.0\% | 0 | 0.0\% | 0 |
| Initial Total | 1,052,275 | 100.0\% | 1,129,150 | 100.0\% | $(76,875)$ |
| Transfers |  |  |  |  |  |
| Activity Fees - In | 234,059 |  | 154,000 |  | 80,059 |
| SGA Fees - In | 33,437 |  | 38,500 |  | $(5,063)$ |
| Total | 267,496 |  | 192,500 |  | 74,996 |
| Grand Total | 1,319,771 |  | 1,321,650 |  | $(1,879)$ |

Auxiliary Fund
Proposed Expenditures

|  | Proposed FY2020-2021 |  | Previous FY2019-2020 |  | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Natural Classification |  | Percent of Total |  | Percent of Total |  |
| Salaries | \$179,418 | 14.1\% | \$205,042 | 15.5\% | $(25,624)$ |
| Benefits* | 36,848 | 2.9\% | 49,142 | 3.7\% | $(12,294)$ |
| Operating | 278,504 | 21.8\% | 272,298 | 20.6\% | 6,206 |
| Purchase for Resale \& Rental | 781,218 | 61.2\% | 794,867 | 60.2\% | $(13,649)$ |
| Total | \$1,275,988 | 100.0\% | \$1,321,349 | 100.0\% | $(45,361)$ |
| * Benefits as a Percent of Salary | 20.5\% |  | 24.0\% |  |  |


|  | Proposed FY2020-2021 |  | Previous FY2019-2020 |  | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Functional Classification |  | Percent of Total |  | Percent of Total |  |
| College Store | \$912,250 | 71.5\% | \$959,677 | 72.6\% | $(47,427)$ |
| Student Activities \& Related | 42,270 | 3.3\% | 35,572 | 2.7\% | 6,698 |
| Copy Center | $(4,076)$ | -0.3\% | 51 | 0.0\% | $(4,127)$ |
| Athletics | 314,650 | 24.7\% | 315,155 | 23.9\% | (505) |
| Summer Camps | 10,894 | 0.9\% | 10,894 | 0.8\% | 0 |
| Total | \$1,275,988 | 100.0\% | \$1,321,349 | 100.0\% | $(45,361)$ |

## Capital \& Debt Summary

|  | $\begin{aligned} & \text { Proposed } \\ & \text { FY2020-2021 } \\ & \text { Budget } \end{aligned}$ | $\begin{gathered} \text { FY2019-2020 } \\ \text { Budget } \end{gathered}$ | Change |
| :---: | :---: | :---: | :---: |
| Income | \$1,645,600 | \$1,771,519 | (\$125,919) |
| Expense | \$1,630,000 | \$1,804,500 | (\$174,500) |
| Sub-Total | \$15,600 | (\$32,981) | \$48,581 |
| Transfers - In | \$35,963 | \$35,963 | \$0 |
| Total | \$51,563 | \$2,982 | \$48,581 |


|  | $\begin{gathered} \text { Proposed } \\ \text { FY2020-2021 } \end{gathered}$ | $\begin{gathered} \text { Previous } \\ \text { FY2019-2020 } \end{gathered}$ | Difference |
| :---: | :---: | :---: | :---: |
| Millage Receipts | 898,000 | 860,000 | 38,000 |
| Capital Reserves \& Other Funding |  |  |  |
| Stamper Gift - Foundation | 262,600 | 0 | 262,600 |
| Science Building Reserve | 0 | 201,219 | $(201,219)$ |
| Center Campus Sale Proceeds | 100,000 | 610,300 | $(510,300)$ |
| Website Reserve | 0 | 50,000 | $(50,000)$ |
| Reserve-Balance of 2016-2017 Operating Transfer | 0 | 50,000 | $(50,000)$ |
| One Time Millage Savings | 385,000 | 0 | 385,000 |
| Total | 747,600 | 911,519 | $(163,919)$ |
| Sub-Total Funding \& Reserves | 1,645,600 | 1,771,519 | $(125,919)$ |
| Transfers - In |  |  |  |
| Science Building Maintenance Reserve | 35,963 | 35,963 | 0 |
| Grand Total | 1,681,563 | 1,807,482 | $(125,919)$ |


|  | $\begin{gathered} \text { Proposed } \\ \text { FY2020-2021 } \end{gathered}$ | $\begin{aligned} & \text { Previous } \\ & \text { FY2019-2020 } \end{aligned}$ | Difference |
| :---: | :---: | :---: | :---: |
| Debt Service |  |  |  |
| Series 2012 A | \$0 | \$220,000 | $(220,000)$ |
| Series 2012 B | 0 | 290,000 | $(290,000)$ |
| Series 2019 | 490,000 |  |  |
|  | 490,000 | 510,000 | $(20,000)$ |
| Information Technology Capital Master Plan | 100,000 | 125,000 | $(25,000)$ |
| Instructional Capital Master Plan | 10,000 | 24,500 | $(14,500)$ |
| Facilities Capital Master Plan | 555,000 | 1,145,000 | $(590,000)$ |
|  | 665,000 | 1,294,500 | $(629,500)$ |
| Transfer - Out - Supplemental Funding for E \& G Fund | 475,000 | 0 | 475,000 |
| Total | \$1,630,000 | \$1,804,500 | (\$174,500) |

