

# **Arkansas Division of Higher Education**

## **Annual Cost of Remediation Report**

**Fiscal Year 2021-2022**



**Institutional Finance**

**December 2022**

**Arkansas Division of Higher Education**  
101 E. Capitol Avenue, Suite 300 Little Rock, AR 72201

**REMEDIATION REPORT (5-YEAR SUMMARY)**

**ALL STUDENTS**

**Fiscal Year 2016-2017 through 2021-2022**

| <b>Institution</b> |                      |                      |                      |                      |                      |                      |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                    | <b>2016-17</b>       | <b>2017-18</b>       | <b>2018-19</b>       | <b>2019-2020</b>     | <b>2020-2021</b>     | <b>2021-2022</b>     |
| <b>ASUJ</b>        | \$ 1,298,284         | \$ 1,002,696         | \$ 1,022,395         | \$ 1,035,393         | \$ 1,054,632         | \$ 1,644,074         |
| <b>ATU</b>         | \$ 1,433,073         | \$ 1,327,220         | \$ 1,209,658         | \$ 1,308,309         | \$ 1,170,741         | \$ 760,852           |
| <b>HSU</b>         | \$ 825,892           | \$ 756,822           | \$ 447,806           | \$ 741,502           | \$ 680,763           | \$ 407,452           |
| <b>SAUM</b>        | \$ 1,053,882         | \$ 838,491           | \$ 767,456           | \$ 935,481           | \$ 855,698           | \$ 700,565           |
| <b>UAF</b>         | \$ 478,645           | \$ 202,767           | \$ 415,217           | \$ 397,051           | \$ 177,960           | \$ 587,821           |
| <b>UAFS</b>        | \$ 797,548           | \$ 680,968           | \$ 692,475           | \$ 563,634           | \$ 1,500,734         | \$ 807,745           |
| <b>UALR</b>        | \$ 968,853           | \$ 772,220           | \$ 1,110,442         | \$ 923,470           | \$ 562,545           | \$ 608,356           |
| <b>UAM</b>         | \$ 1,096,234         | \$ 800,556           | \$ 501,347           | \$ 149,471           | \$ 175,512           | \$ 170,221           |
| <b>UAPB</b>        | \$ 1,360,630         | \$ 1,170,979         | \$ 1,128,550         | \$ 1,067,129         | \$ 1,006,530         | \$ 1,935,650         |
| <b>UCA</b>         | \$ 1,010,665         | \$ 945,976           | \$ 852,490           | \$ 843,187           | \$ 715,853           | \$ 1,068,340         |
| <b>Sub Total</b>   | <b>\$ 10,323,705</b> | <b>\$ 8,498,695</b>  | <b>\$ 8,147,835</b>  | <b>\$ 7,964,626</b>  | <b>\$ 7,900,969</b>  | <b>\$ 8,691,077</b>  |
| <b>ANC</b>         | \$ 654,505           | \$ 555,238           | \$ 750,097           | \$ 320,113           | \$ 541,912           | \$ 315,287           |
| <b>ASUB</b>        | \$ 950,110           | \$ 1,228,982         | \$ 977,506           | \$ 1,009,090         | \$ 1,035,839         | \$ 947,836           |
| <b>ASUMH</b>       | \$ 528,612           | \$ 502,135           | \$ 567,127           | \$ 533,291           | \$ 499,296           | \$ 407,540           |
| <b>ASUMS</b>       | \$ 853,883           | \$ 805,700           | \$ 880,123           | \$ 548,469           | \$ 485,131           | \$ 433,016           |
| <b>ASUN</b>        | \$ 334,772           | \$ 327,185           | \$ 230,252           | \$ 294,713           | \$ 239,744           | \$ 218,983           |
| <b>ASUTR</b>       | \$ 606,861           | \$ 490,134           | \$ 401,169           | \$ 297,402           | \$ 277,538           | \$ 175,997           |
| <b>BRTC</b>        | \$ 1,028,326         | \$ 1,167,716         | \$ 556,642           | \$ 608,805           | \$ 575,078           | \$ 599,408           |
| <b>CCCUA</b>       | \$ 362,308           | \$ 361,902           | \$ 331,066           | \$ 349,076           | \$ 335,266           | \$ 311,022           |
| <b>EACC</b>        | \$ 750,665           | \$ 634,946           | \$ 877,998           | \$ 736,096           | \$ 911,787           | \$ 790,626           |
| <b>NAC</b>         | \$ 433,104           | \$ 338,135           | \$ 1,359,087         | \$ 498,194           | \$ 449,721           | \$ 526,218           |
| <b>NPC</b>         | \$ 586,561           | \$ 1,218,524         | \$ 1,111,335         | \$ 701,171           | \$ 771,670           | \$ 575,283           |
| <b>NWACC</b>       | \$ 2,528,732         | \$ 2,372,203         | \$ 2,408,636         | \$ 2,796,864         | \$ 2,601,733         | \$ 2,068,354         |
| <b>OZC</b>         | \$ 318,504           | \$ 283,246           | \$ 197,710           | \$ 214,673           | \$ 186,679           | \$ 168,544           |
| <b>PCCUA</b>       | \$ 1,147,535         | \$ 1,156,158         | \$ 1,146,712         | \$ 1,009,484         | \$ 1,002,776         | \$ 785,042           |
| <b>SACC</b>        | \$ 435,910           | \$ 505,488           | \$ 592,579           | \$ 404,668           | \$ 508,324           | \$ 230,742           |
| <b>SAUT</b>        | \$ 442,784           | \$ 354,566           | \$ 373,799           | \$ 340,954           | \$ 262,234           | \$ 122,637           |
| <b>SEAC</b>        | \$ 1,095,688         | \$ 1,009,344         | \$ 979,903           | \$ 657,013           | \$ 1,064,732         | \$ 533,506           |
| <b>UACCB</b>       | \$ 497,942           | \$ 478,201           | \$ 495,736           | \$ 377,078           | \$ 346,329           | \$ 195,561           |
| <b>UACCH-T</b>     | \$ 654,110           | \$ 470,512           | \$ 592,140           | \$ 541,477           | \$ 385,129           | \$ 252,821           |
| <b>UACCM</b>       | \$ 774,287           | \$ 696,688           | \$ 593,704           | \$ 584,798           | \$ 554,253           | \$ 370,135           |
| <b>UACCRM</b>      | \$ 256,316           | \$ 195,725           | \$ 316,807           | \$ 286,811           | \$ 235,887           | \$ 77,596            |
| <b>UAPTC</b>       | \$ 3,156,861         | \$ 2,795,272         | \$ 1,431,539         | \$ 1,642,777         | \$ 1,571,938         | \$ 1,479,202         |
| <b>Sub Total</b>   | <b>\$ 18,398,374</b> | <b>\$ 17,947,999</b> | <b>\$ 17,171,666</b> | <b>\$ 14,753,017</b> | <b>\$ 14,842,993</b> | <b>\$ 11,585,357</b> |
| <b>Grand Total</b> | <b>\$ 28,722,080</b> | <b>\$ 26,446,694</b> | <b>\$ 25,319,500</b> | <b>\$ 22,717,643</b> | <b>\$ 22,743,962</b> | <b>\$ 20,276,435</b> |

**REMEDATION REPORT (5-YEAR SUMMARY)**  
**ALL STUDENTS**  
**Fiscal Year 2016-2017 through 2021-2022**

| Institution        | Revenues             |                      |                      |                      |                      |                      | Expenses             |                      |                      |                     |                     |                      |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|---------------------|----------------------|
|                    | 2016-17              | 2017-18              | 2018-19              | 2019-2020            | 2020-2021            | 2021-2022            | 2016-17              | 2017-18              | 2018-19              | 2019-2020           | 2020-2021           | 2021-2022            |
| ASUJ               | \$ 964,214           | \$ 632,228           | \$ 705,200           | \$ 728,786           | \$ 419,761           | \$ 920,040           | \$ 1,298,284         | \$ 1,002,696         | \$ 1,022,395         | \$ 1,035,393        | \$ 1,054,632        | \$ 1,644,074         |
| ATU                | \$ 1,732,452         | \$ 1,531,800         | \$ 1,336,247         | \$ 1,363,879         | \$ 892,182           | \$ 815,542           | \$ 1,433,073         | \$ 1,327,220         | \$ 1,209,658         | \$ 1,308,309        | \$ 1,170,741        | \$ 760,852           |
| HSU                | \$ 696,266           | \$ 470,719           | \$ 392,184           | \$ 410,430           | \$ 329,561           | \$ 391,755           | \$ 825,892           | \$ 756,822           | \$ 447,806           | \$ 741,502          | \$ 680,763          | \$ 407,452           |
| SAUM               | \$ 971,226           | \$ 725,824           | \$ 701,310           | \$ 725,883           | \$ 730,673           | \$ 661,320           | \$ 1,053,882         | \$ 838,491           | \$ 767,456           | \$ 935,481          | \$ 855,698          | \$ 700,565           |
| UAF                | \$ 277,807           | \$ 201,481           | \$ 580,300           | \$ 596,567           | \$ 649,365           | \$ 1,033,181         | \$ 478,645           | \$ 202,767           | \$ 415,217           | \$ 397,051          | \$ 177,960          | \$ 587,821           |
| UAFS               | \$ 640,673           | \$ 586,274           | \$ 605,777           | \$ 622,072           | \$ 310,419           | \$ 367,157           | \$ 797,548           | \$ 680,968           | \$ 692,475           | \$ 563,634          | \$ 1,500,734        | \$ 807,745           |
| UALR               | \$ 812,653           | \$ 713,053           | \$ 607,217           | \$ 613,007           | \$ 469,122           | \$ 406,753           | \$ 968,853           | \$ 772,220           | \$ 1,110,442         | \$ 923,470          | \$ 562,545          | \$ 608,356           |
| UAM                | \$ 1,155,829         | \$ 1,113,448         | \$ 573,672           | \$ 544,550           | \$ 137,890           | \$ 139,097           | \$ 1,096,234         | \$ 800,556           | \$ 501,347           | \$ 149,471          | \$ 175,512          | \$ 170,221           |
| UAPB               | \$ 1,011,145         | \$ 760,657           | \$ 725,253           | \$ 600,125           | \$ 927,452           | \$ 939,195           | \$ 1,360,630         | \$ 1,170,979         | \$ 1,128,550         | \$ 1,067,129        | \$ 1,006,530        | \$ 1,935,650         |
| UCA                | \$ 844,625           | \$ 785,079           | \$ 759,604           | \$ 797,544           | \$ 831,109           | \$ 1,046,225         | \$ 1,010,665         | \$ 945,976           | \$ 852,490           | \$ 843,187          | \$ 715,853          | \$ 1,068,340         |
| <b>Sub Total</b>   | <b>\$ 9,106,891</b>  | <b>\$ 7,520,562</b>  | <b>\$ 6,986,763</b>  | <b>\$ 7,002,843</b>  | <b>\$ 5,697,533</b>  | <b>\$ 6,720,264</b>  | <b>\$ 10,323,705</b> | <b>\$ 8,498,695</b>  | <b>\$ 8,147,835</b>  | <b>\$ 7,964,626</b> | <b>\$ 7,900,969</b> | <b>\$ 8,691,077</b>  |
| ANC                | \$ 183,100           | \$ 199,986           | \$ 174,149           | \$ 171,425           | \$ 112,777           | \$ 69,932            | \$ 654,505           | \$ 555,238           | \$ 750,097           | \$ 320,113          | \$ 541,912          | \$ 315,287           |
| ASUB               | \$ 502,628           | \$ 494,892           | \$ 453,720           | \$ 461,282           | \$ 321,714           | \$ 262,300           | \$ 950,110           | \$ 1,228,982         | \$ 977,506           | \$ 1,009,090        | \$ 1,035,839        | \$ 947,836           |
| ASUMH              | \$ 242,244           | \$ 218,862           | \$ 253,938           | \$ 261,852           | \$ 199,489           | \$ 156,329           | \$ 528,612           | \$ 502,135           | \$ 567,127           | \$ 533,291          | \$ 499,296          | \$ 407,540           |
| ASUMS              | \$ 331,235           | \$ 285,061           | \$ 218,161           | \$ 224,813           | \$ 77,121            | \$ 95,307            | \$ 853,883           | \$ 805,700           | \$ 880,123           | \$ 548,469          | \$ 485,131          | \$ 433,016           |
| ASUN               | \$ 145,410           | \$ 155,020           | \$ 117,740           | \$ 120,785           | \$ 89,250            | \$ 77,588            | \$ 334,772           | \$ 327,185           | \$ 230,252           | \$ 294,713          | \$ 239,744          | \$ 218,983           |
| ASUTR              | \$ 175,040           | \$ 152,208           | \$ 107,576           | \$ 91,542            | \$ 66,388            | \$ 47,677            | \$ 606,861           | \$ 490,134           | \$ 401,169           | \$ 297,402          | \$ 277,538          | \$ 175,997           |
| BRTC               | \$ 316,905           | \$ 317,040           | \$ 238,022           | \$ 263,385           | \$ 190,400           | \$ 208,320           | \$ 1,028,326         | \$ 1,167,716         | \$ 556,642           | \$ 608,805          | \$ 575,078          | \$ 599,408           |
| CCCUA              | \$ 106,018           | \$ 130,725           | \$ 114,876           | \$ 118,704           | \$ 128,529           | \$ 106,932           | \$ 362,308           | \$ 361,902           | \$ 331,066           | \$ 349,076          | \$ 335,266          | \$ 311,022           |
| EACC               | \$ 190,890           | \$ 157,185           | \$ 197,478           | \$ 200,831           | \$ 159,113           | \$ 134,078           | \$ 750,665           | \$ 634,946           | \$ 877,998           | \$ 736,096          | \$ 911,787          | \$ 790,626           |
| NAC                | \$ 168,609           | \$ 131,157           | \$ 128,640           | \$ 131,856           | \$ 170,368           | \$ 160,256           | \$ 433,104           | \$ 338,135           | \$ 1,359,087         | \$ 498,194          | \$ 449,721          | \$ 526,218           |
| NPC                | \$ 479,902           | \$ 585,270           | \$ 467,718           | \$ 512,100           | \$ 346,350           | \$ 298,950           | \$ 586,561           | \$ 1,218,524         | \$ 1,111,335         | \$ 701,171          | \$ 771,670          | \$ 575,283           |
| NWACC              | \$ 1,816,153         | \$ 1,659,687         | \$ 1,239,185         | \$ 1,338,511         | \$ 1,050,376         | \$ 1,048,414         | \$ 2,528,732         | \$ 2,372,203         | \$ 2,408,636         | \$ 2,796,864        | \$ 2,601,733        | \$ 2,068,354         |
| OZC                | \$ 132,707           | \$ 123,971           | \$ 89,709            | \$ 86,167            | \$ 58,735            | \$ 44,096            | \$ 318,504           | \$ 283,246           | \$ 197,710           | \$ 214,673          | \$ 186,679          | \$ 168,544           |
| PCCUA              | \$ 395,436           | \$ 361,389           | \$ 354,776           | \$ 354,935           | \$ 187,855           | \$ 164,440           | \$ 1,147,535         | \$ 1,156,158         | \$ 1,146,712         | \$ 1,009,484        | \$ 1,002,776        | \$ 785,042           |
| SACC               | \$ 169,737           | \$ 228,936           | \$ 241,110           | \$ 236,190           | \$ 82,750            | \$ 87,153            | \$ 435,910           | \$ 505,488           | \$ 592,579           | \$ 404,668          | \$ 508,324          | \$ 230,742           |
| SAUT               | \$ 185,886           | \$ 163,372           | \$ 196,758           | \$ 199,731           | \$ 55,995            | \$ 50,023            | \$ 442,784           | \$ 354,566           | \$ 373,799           | \$ 340,954          | \$ 262,234          | \$ 122,637           |
| SEAC               | \$ 377,323           | \$ 353,206           | \$ 265,343           | \$ 251,096           | \$ 140,983           | \$ 81,040            | \$ 1,095,688         | \$ 1,009,344         | \$ 979,903           | \$ 657,013          | \$ 1,064,732        | \$ 533,506           |
| UACCB              | \$ 196,425           | \$ 186,876           | \$ 177,395           | \$ 177,395           | \$ 86,387            | \$ 54,273            | \$ 497,942           | \$ 478,201           | \$ 495,736           | \$ 377,078          | \$ 346,329          | \$ 195,561           |
| UACCH-T            | \$ 241,946           | \$ 194,963           | \$ 224,121           | \$ 213,200           | \$ 92,777            | \$ 78,383            | \$ 654,110           | \$ 470,512           | \$ 592,140           | \$ 541,477          | \$ 385,129          | \$ 252,821           |
| UACCM              | \$ 451,332           | \$ 387,394           | \$ 341,820           | \$ 349,920           | \$ 165,168           | \$ 118,800           | \$ 774,287           | \$ 696,688           | \$ 593,704           | \$ 584,798          | \$ 554,253          | \$ 370,135           |
| UACCRM             | \$ 122,693           | \$ 90,643            | \$ 93,680            | \$ 99,440            | \$ 57,264            | \$ 35,504            | \$ 256,316           | \$ 195,725           | \$ 316,807           | \$ 286,811          | \$ 235,887          | \$ 77,596            |
| UAPTC              | \$ 2,344,758         | \$ 2,101,705         | \$ 1,162,612         | \$ 1,170,477         | \$ 1,164,618         | \$ 1,075,221         | \$ 3,156,861         | \$ 2,795,272         | \$ 1,431,539         | \$ 1,642,777        | \$ 1,571,938        | \$ 1,479,202         |
| <b>Sub Total</b>   | <b>\$ 9,276,377</b>  | <b>\$ 8,679,549</b>  | <b>\$ 6,858,527</b>  | <b>\$ 7,035,637</b>  | <b>\$ 5,004,405</b>  | <b>\$ 4,455,016</b>  | <b>\$ 18,398,374</b> | <b>\$ 17,947,999</b> | <b>\$ 17,171,666</b> | <b>\$ 1,642,777</b> | <b>\$ 1,571,938</b> | <b>\$ 11,585,357</b> |
| <b>Grand Total</b> | <b>\$ 18,383,268</b> | <b>\$ 16,200,111</b> | <b>\$ 13,845,290</b> | <b>\$ 14,038,480</b> | <b>\$ 10,701,938</b> | <b>\$ 11,175,280</b> | <b>\$ 28,722,080</b> | <b>\$ 26,446,694</b> | <b>\$ 25,319,500</b> | <b>\$ 9,607,403</b> | <b>\$ 9,472,907</b> | <b>\$ 20,276,435</b> |

**ANNUAL COST OF REMEDIATION REPORT  
ALL STUDENTS  
Fiscal Year 2021-2022**

| <b>Institution</b> | <b>Total Revenue</b> | <b>Direct Expenditures</b> | <b>Indirect Expenditures</b> | <b>Total Expenditure</b> | <b>General Revenue Subsidy</b> | <b>Gen. Rev. % of Total Exp.</b> |
|--------------------|----------------------|----------------------------|------------------------------|--------------------------|--------------------------------|----------------------------------|
| ASUJ               | \$ 920,040           | \$ 1,062,656               | \$ 581,418                   | \$ 1,644,074             | \$724,035                      | 44.04%                           |
| ATU                | \$ 815,542           | \$ 230,726                 | \$ 530,126                   | \$ 760,852               | \$0                            | 0.00%                            |
| HSU                | \$ 391,755           | \$ 152,867                 | \$ 254,585                   | \$ 407,452               | \$15,697                       | 3.85%                            |
| SAUM               | \$ 661,320           | \$ 279,301                 | \$ 421,265                   | \$ 700,565               | \$39,245                       | 5.60%                            |
| UAF                | \$ 1,033,181         | \$ 137,626                 | \$ 450,195                   | \$ 587,821               | \$0                            | 0.00%                            |
| UAFS               | \$ 367,157           | \$ 96,522                  | \$ 711,223                   | \$ 807,745               | \$440,588                      | 54.55%                           |
| UALR               | \$ 406,753           | \$ 173,264                 | \$ 435,092                   | \$ 608,356               | \$201,603                      | 33.14%                           |
| UAM                | \$ 139,097           | \$ 61,719                  | \$ 108,502                   | \$ 170,221               | \$31,125                       | 0.00%                            |
| UAPB               | \$ 939,195           | \$ 523,191                 | \$ 1,412,458                 | \$ 1,935,650             | \$996,455                      | 51.48%                           |
| UCA                | \$ 1,046,225         | \$ 407,419                 | \$ 660,921                   | \$ 1,068,340             | \$22,115                       | 2.07%                            |
| <b>Sub Total</b>   | <b>\$ 6,720,264</b>  | <b>\$ 3,125,291</b>        | <b>\$ 5,565,786</b>          | <b>\$ 8,691,077</b>      | <b>\$1,970,813</b>             | <b>22.68%</b>                    |
| ANC                | \$ 69,932            | \$ 169,204                 | \$ 146,083                   | \$ 315,287               | \$245,355                      | 77.82%                           |
| ASUB               | \$ 262,300           | \$ 523,938                 | \$ 423,897                   | \$ 947,836               | \$685,536                      | 72.33%                           |
| ASUMH              | \$ 156,329           | \$ 156,210                 | \$ 251,330                   | \$ 407,540               | \$251,211                      | 61.64%                           |
| ASUMS              | \$ 95,307            | \$ 108,007                 | \$ 325,009                   | \$ 433,016               | \$337,710                      | 77.99%                           |
| ASUN               | \$ 77,588            | \$ 135,431                 | \$ 83,552                    | \$ 218,983               | \$141,395                      | 64.57%                           |
| ASUTR              | \$ 47,677            | \$ 119,833                 | \$ 56,164                    | \$ 175,997               | \$128,320                      | 72.91%                           |
| BRTC               | \$ 208,320           | \$ 271,766                 | \$ 327,642                   | \$ 599,408               | \$391,088                      | 65.25%                           |
| CCCUA              | \$ 106,932           | \$ 119,261                 | \$ 191,761                   | \$ 311,022               | \$204,090                      | 65.62%                           |
| EACC               | \$ 134,078           | \$ 175,945                 | \$ 614,681                   | \$ 790,626               | \$656,548                      | 83.04%                           |
| NAC                | \$ 160,256           | \$ 247,747                 | \$ 278,471                   | \$ 526,218               | \$365,962                      | 69.55%                           |
| NPC                | \$ 298,950           | \$ 154,168                 | \$ 421,114                   | \$ 575,283               | \$276,333                      | 48.03%                           |
| NWACC              | \$ 1,048,414         | \$ 714,477                 | \$ 1,353,877                 | \$ 2,068,354             | \$1,019,940                    | 49.31%                           |
| OZC                | \$ 44,096            | \$ 75,631                  | \$ 92,914                    | \$ 168,544               | \$124,448                      | 73.84%                           |
| PCCUA              | \$ 164,440           | \$ 351,730                 | \$ 433,312                   | \$ 785,042               | \$620,602                      | 79.05%                           |
| SACC               | \$ 87,153            | \$ 70,490                  | \$ 160,252                   | \$ 230,742               | \$143,589                      | 62.23%                           |
| SAUT               | \$ 50,023            | \$ 27,798                  | \$ 94,839                    | \$ 122,637               | \$72,614                       | 59.21%                           |
| SEAC               | \$ 81,040            | \$ 247,553                 | \$ 285,953                   | \$ 533,506               | \$452,466                      | 84.81%                           |
| UACCB              | \$ 54,273            | \$ 56,024                  | \$ 139,537                   | \$ 195,561               | \$141,288                      | 72.25%                           |
| UACCH-T            | \$ 78,383            | \$ 129,047                 | \$ 123,774                   | \$ 252,821               | \$174,438                      | 69.00%                           |
| UACCM              | \$ 118,800           | \$ 210,768                 | \$ 159,368                   | \$ 370,135               | \$251,335                      | 67.90%                           |
| UACCRM             | \$ 35,504            | \$ 31,555                  | \$ 46,041                    | \$ 77,596                | \$42,092                       | 54.25%                           |
| UAPTC              | \$ 1,075,221         | \$ 549,184                 | \$ 930,018                   | \$ 1,479,202             | \$403,981                      | 27.31%                           |
| <b>Sub Total</b>   | <b>\$ 4,455,016</b>  | <b>\$ 4,645,768</b>        | <b>\$ 6,939,590</b>          | <b>\$ 11,585,357</b>     | <b>\$7,130,342</b>             | <b>61.55%</b>                    |
| <b>Grand Total</b> | <b>\$ 11,175,280</b> | <b>\$ 7,771,059</b>        | <b>\$ 12,505,376</b>         | <b>\$ 20,276,435</b>     | <b>\$9,101,155</b>             | <b>44.89%</b>                    |

**ANNUAL COST OF REMEDIATION REPORT  
FIRST TIME ENTERING FRESHMAN  
Fiscal Year 2021-2022**

| Institution        | Total Revenue       | Direct Expenditures | Indirect Expenditures | Total Expenditure   | General Revenue Subsidy | Gen. Rev. % of Total Exp. |
|--------------------|---------------------|---------------------|-----------------------|---------------------|-------------------------|---------------------------|
| ASUJ               | \$ 477,569          | \$ 551,597          | \$ 301,799            | \$ 853,396          | \$375,828               | 44.04%                    |
| ATU                | \$ 463,571          | \$ 131,149          | \$ 301,335            | \$ 432,484          | \$0                     | 0.00%                     |
| HSU                | \$ 295,574          | \$ 115,336          | \$ 192,081            | \$ 307,417          | \$11,843                | 3.85%                     |
| SAUM               | \$ 332,367          | \$ 140,371          | \$ 211,720            | \$ 352,091          | \$19,724                | 5.60%                     |
| UAF                | \$ 704,848          | \$ 93,890           | \$ 307,128            | \$ 401,018          | \$0                     | 0.00%                     |
| UAFS               | \$ 212,478          | \$ 55,858           | \$ 411,592            | \$ 467,451          | \$254,973               | 54.55%                    |
| UALR               | \$ 187,164          | \$ 79,726           | \$ 200,204            | \$ 279,930          | \$92,766                | 33.14%                    |
| UAM                | \$ 56,231           | \$ 24,950           | \$ 43,863             | \$ 68,813           | \$12,582                | 0.00%                     |
| UAPB               | \$ 524,506          | \$ 292,183          | \$ 788,807            | \$ 1,080,990        | \$556,484               | 51.48%                    |
| UCA                | \$ 878,867          | \$ 342,247          | \$ 555,198            | \$ 897,445          | \$18,578                | 2.07%                     |
| <b>Sub Total</b>   | <b>\$ 4,133,174</b> | <b>\$ 1,827,309</b> | <b>\$ 3,313,726</b>   | <b>\$ 5,141,035</b> | <b>\$1,007,861</b>      | <b>19.60%</b>             |
| ANC                | \$ 19,257           | \$ 46,592           | \$ 40,226             | \$ 86,818           | \$67,562                | 77.82%                    |
| ASUB               | \$ 96,624           | \$ 193,004          | \$ 156,152            | \$ 349,156          | \$252,532               | 72.33%                    |
| ASUMH              | \$ 57,645           | \$ 57,601           | \$ 92,677             | \$ 150,278          | \$92,633                | 61.64%                    |
| ASUMS              | \$ 42,802           | \$ 48,506           | \$ 145,962            | \$ 194,468          | \$151,666               | 77.99%                    |
| ASUN               | \$ 28,560           | \$ 49,852           | \$ 30,755             | \$ 80,607           | \$52,047                | 64.57%                    |
| ASUTR              | \$ 18,613           | \$ 46,782           | \$ 21,926             | \$ 68,708           | \$50,095                | 72.91%                    |
| BRTC               | \$ 91,560           | \$ 119,445          | \$ 144,004            | \$ 263,449          | \$171,889               | 65.25%                    |
| CCCUA              | \$ 51,254           | \$ 57,163           | \$ 91,914             | \$ 149,078          | \$97,823                | 65.62%                    |
| EACC               | \$ 35,796           | \$ 46,974           | \$ 164,107            | \$ 211,080          | \$175,284               | 83.04%                    |
| NAC                | \$ 70,016           | \$ 108,241          | \$ 121,664            | \$ 229,905          | \$159,889               | 69.55%                    |
| NPC                | \$ 118,050          | \$ 60,878           | \$ 166,291            | \$ 227,169          | \$109,119               | 48.03%                    |
| NWACC              | \$ 356,521          | \$ 242,963          | \$ 460,395            | \$ 703,359          | \$346,838               | 49.31%                    |
| OZC                | \$ 15,441           | \$ 26,483           | \$ 32,535             | \$ 59,019           | \$43,578                | 73.84%                    |
| PCCUA              | \$ 64,074           | \$ 137,052          | \$ 168,840            | \$ 305,892          | \$241,818               | 79.05%                    |
| SACC               | \$ 43,781           | \$ 35,411           | \$ 80,502             | \$ 115,913          | \$72,132                | 62.23%                    |
| SAUT               | \$ 18,821           | \$ 10,459           | \$ 35,682             | \$ 46,141           | \$27,320                | 59.21%                    |
| SEAC               | \$ 21,067           | \$ 64,354           | \$ 74,337             | \$ 138,691          | \$117,624               | 84.81%                    |
| UACCB              | \$ 22,278           | \$ 22,997           | \$ 57,277             | \$ 80,274           | \$57,996                | 72.25%                    |
| UACCH-T            | \$ 22,930           | \$ 37,752           | \$ 36,209             | \$ 73,961           | \$51,031                | 69.00%                    |
| UACCM              | \$ 47,376           | \$ 84,052           | \$ 63,554             | \$ 147,605          | \$100,229               | 67.90%                    |
| UACCRM             | \$ 18,295           | \$ 16,260           | \$ 23,725             | \$ 39,986           | \$21,690                | 54.25%                    |
| UAPTC              | \$ 433,188          | \$ 221,257          | \$ 374,688            | \$ 595,945          | \$162,757               | 27.31%                    |
| <b>Sub Total</b>   | <b>\$ 1,693,950</b> | <b>\$ 1,734,079</b> | <b>\$ 2,583,423</b>   | <b>\$ 4,317,502</b> | <b>\$2,623,553</b>      | <b>60.77%</b>             |
| <b>Grand Total</b> | <b>\$ 5,827,124</b> | <b>\$ 3,561,388</b> | <b>\$ 5,897,150</b>   | <b>\$ 9,458,537</b> | <b>\$3,631,414</b>      | <b>38.39%</b>             |

First time entering freshman are defined as students who enroll in a state-supported institution of higher education within two years of graduation from a secondary school.

**ANNUAL COST OF REMEDIATION REPORT  
ADULT STUDENTS  
Fiscal Year 2021-2022**

| Institution        | Total Revenue       | Direct Expenditures | Indirect Expenditures | Total Expenditure   | General Revenue Subsidy | Gen. Rev. % of Total Exp. |
|--------------------|---------------------|---------------------|-----------------------|---------------------|-------------------------|---------------------------|
| ASUJ               | \$ 80,095           | \$ 92,510           | \$ 50,616             | \$ 143,126          | \$63,031                | 44.04%                    |
| ATU                | \$ 72,493           | \$ 20,509           | \$ 47,122             | \$ 67,631           | \$0                     | 0.00%                     |
| HSU                | \$ 9,906            | \$ 3,865            | \$ 6,437              | \$ 10,303           | \$397                   | 0.00%                     |
| SAUM               | \$ 24,516           | \$ 10,354           | \$ 15,617             | \$ 25,971           | \$1,455                 | 5.60%                     |
| UAF                | \$ 10,849           | \$ 1,445            | \$ 4,727              | \$ 6,172            | \$0                     | 0.00%                     |
| UAFS               | \$ 63,303           | \$ 16,642           | \$ 122,625            | \$ 139,266          | \$75,963                | 54.55%                    |
| UALR               | \$ 93,101           | \$ 39,658           | \$ 99,587             | \$ 139,245          | \$46,144                | 33.14%                    |
| UAM                | \$ 12,825           | \$ 5,690            | \$ 10,004             | \$ 15,694           | \$2,870                 | 18.28%                    |
| UAPB               | \$ 13,408           | \$ 7,469            | \$ 20,164             | \$ 27,633           | \$14,225                | 51.48%                    |
| UCA                | \$ 8,607            | \$ 3,352            | \$ 5,437              | \$ 8,789            | \$182                   | 2.07%                     |
| <b>Sub Total</b>   | <b>\$ 389,101</b>   | <b>\$ 201,495</b>   | <b>\$ 382,337</b>     | <b>\$ 583,831</b>   | <b>\$194,730</b>        | <b>33.35%</b>             |
| ANC                | \$ 23,437           | \$ 56,708           | \$ 48,959             | \$ 105,667          | \$82,230                | 77.82%                    |
| ASUB               | \$ 61,366           | \$ 122,577          | \$ 99,172             | \$ 221,749          | \$160,383               | 72.33%                    |
| ASUMH              | \$ 40,489           | \$ 40,458           | \$ 65,094             | \$ 105,552          | \$65,063                | 61.64%                    |
| ASUN               | \$ 22,828           | \$ 25,870           | \$ 77,847             | \$ 103,717          | \$80,889                | 77.99%                    |
| ASUTR              | \$ 16,780           | \$ 18,714           | \$ 30,091             | \$ 48,805           | \$32,026                | 65.62%                    |
| BRTC               | \$ 20,706           | \$ 36,143           | \$ 22,297             | \$ 58,440           | \$37,734                | 64.57%                    |
| CCCUA              | \$ 42,140           | \$ 54,974           | \$ 66,277             | \$ 121,251          | \$79,111                | 65.25%                    |
| EACC               | \$ 12,886           | \$ 32,387           | \$ 15,180             | \$ 47,567           | \$34,681                | 72.91%                    |
| MSCC               | \$ 48,670           | \$ 63,868           | \$ 223,128            | \$ 286,995          | \$238,325               | 83.04%                    |
| NAC                | \$ 24,320           | \$ 37,597           | \$ 42,260             | \$ 79,857           | \$55,537                | 69.55%                    |
| NPC                | \$ 63,300           | \$ 32,644           | \$ 89,167             | \$ 121,811          | \$58,511                | 48.03%                    |
| NWACC              | \$ 198,192          | \$ 135,065          | \$ 255,936            | \$ 391,001          | \$192,809               | 49.31%                    |
| OZC                | \$ 10,096           | \$ 17,316           | \$ 21,273             | \$ 38,589           | \$28,493                | 73.84%                    |
| PCCUA              | \$ 33,539           | \$ 71,738           | \$ 88,377             | \$ 160,115          | \$126,576               | 79.05%                    |
| SACC               | \$ 14,321           | \$ 11,583           | \$ 26,332             | \$ 37,915           | \$23,595                | 62.23%                    |
| SAUT               | \$ 12,547           | \$ 6,972            | \$ 23,788             | \$ 30,761           | \$18,213                | 59.21%                    |
| SEAC               | \$ 30,140           | \$ 92,069           | \$ 106,351            | \$ 198,420          | \$168,280               | 84.81%                    |
| UACCB              | \$ 15,050           | \$ 15,535           | \$ 38,693             | \$ 54,228           | \$39,178                | 72.25%                    |
| UACCH-T            | \$ 14,538           | \$ 23,934           | \$ 22,956             | \$ 46,890           | \$32,353                | 69.00%                    |
| UACCM              | \$ 33,984           | \$ 60,292           | \$ 45,589             | \$ 105,881          | \$71,897                | 67.90%                    |
| UACCRM             | \$ 5,978            | \$ 5,313            | \$ 7,752              | \$ 13,065           | \$7,087                 | 54.25%                    |
| UAPTC              | \$ 292,572          | \$ 149,435          | \$ 253,062            | \$ 402,497          | \$109,925               | 27.31%                    |
| <b>Sub Total</b>   | <b>\$ 1,037,877</b> | <b>\$ 1,111,193</b> | <b>\$ 1,669,581</b>   | <b>\$ 2,780,774</b> | <b>\$1,742,897</b>      | <b>62.68%</b>             |
| <b>Grand Total</b> | <b>\$ 1,426,978</b> | <b>\$ 1,312,688</b> | <b>\$ 2,051,917</b>   | <b>\$ 3,364,605</b> | <b>\$1,937,627</b>      | <b>57.59%</b>             |

Adult students are defined as students that are 25 years or older.

**ANNUAL COST OF REMEDIATION REPORT  
ALL OTHER STUDENTS  
Fiscal Year 2021-2022**

| <b>Institution</b> | <b>Total Revenue</b> | <b>Direct Expenditures</b> | <b>Indirect Expenditures</b> | <b>Total Expenditure</b> | <b>General Revenue Subsidy</b> | <b>Gen. Rev. % of Total Exp.</b> |
|--------------------|----------------------|----------------------------|------------------------------|--------------------------|--------------------------------|----------------------------------|
| ASUJ               | \$ 362,376           | \$ 418,549                 | \$ 229,003                   | \$ 647,552               | \$285,176                      | 44.04%                           |
| ATU                | \$ 279,478           | \$ 79,067                  | \$ 181,669                   | \$ 260,736               | \$0                            | 0.00%                            |
| HSU                | \$ 86,276            | \$ 33,666                  | \$ 56,067                    | \$ 89,733                | \$3,457                        | 3.85%                            |
| SAUM               | \$ 304,437           | \$ 128,575                 | \$ 193,928                   | \$ 322,503               | \$18,066                       | 5.60%                            |
| UAF                | \$ 317,485           | \$ 42,291                  | \$ 138,340                   | \$ 180,631               | \$0                            | 0.00%                            |
| UAFS               | \$ 91,376            | \$ 24,022                  | \$ 177,006                   | \$ 201,028               | \$109,652                      | 54.55%                           |
| UALR               | \$ 126,488           | \$ 53,880                  | \$ 135,301                   | \$ 189,181               | \$62,693                       | 33.14%                           |
| UAM                | \$ 70,042            | \$ 31,079                  | \$ 54,636                    | \$ 85,714                | \$15,673                       | 18.28%                           |
| UAPB               | \$ 401,281           | \$ 223,539                 | \$ 603,487                   | \$ 827,026               | \$425,746                      | 51.48%                           |
| UCA                | \$ 158,751           | \$ 61,820                  | \$ 100,286                   | \$ 162,107               | \$3,356                        | 2.07%                            |
| <b>Sub Total</b>   | <b>\$ 2,197,989</b>  | <b>\$ 1,096,488</b>        | <b>\$ 1,869,723</b>          | <b>\$ 2,966,211</b>      | <b>\$768,222</b>               | <b>25.90%</b>                    |
| ANC                | \$ 27,238            | \$ 65,904                  | \$ 56,898                    | \$ 122,802               | \$95,564                       | 77.82%                           |
| ASUB               | \$ 104,310           | \$ 208,357                 | \$ 168,573                   | \$ 376,930               | \$272,620                      | 72.33%                           |
| ASUMH              | \$ 58,194            | \$ 58,150                  | \$ 93,559                    | \$ 151,709               | \$93,515                       | 61.64%                           |
| ASUN               | \$ 29,676            | \$ 33,631                  | \$ 101,201                   | \$ 134,831               | \$105,155                      | 77.99%                           |
| ASUTR              | \$ 38,898            | \$ 43,383                  | \$ 69,756                    | \$ 113,139               | \$74,241                       | 65.62%                           |
| BRTC               | \$ 28,322            | \$ 49,437                  | \$ 30,499                    | \$ 79,936                | \$51,614                       | 64.57%                           |
| CCCUA              | \$ 74,620            | \$ 97,346                  | \$ 117,361                   | \$ 214,707               | \$140,087                      | 65.25%                           |
| EACC               | \$ 16,179            | \$ 40,664                  | \$ 19,059                    | \$ 59,723                | \$43,544                       | 72.91%                           |
| MSCC               | \$ 49,612            | \$ 65,104                  | \$ 227,446                   | \$ 292,550               | \$242,938                      | 83.04%                           |
| NAC                | \$ 65,920            | \$ 101,909                 | \$ 114,547                   | \$ 216,455               | \$150,535                      | 69.55%                           |
| NPC                | \$ 117,600           | \$ 60,646                  | \$ 165,657                   | \$ 226,303               | \$108,703                      | 48.03%                           |
| NWACC              | \$ 493,701           | \$ 336,450                 | \$ 637,545                   | \$ 973,995               | \$480,293                      | 49.31%                           |
| OZC                | \$ 18,559            | \$ 31,831                  | \$ 39,105                    | \$ 70,936                | \$52,377                       | 73.84%                           |
| PCCUA              | \$ 66,827            | \$ 142,941                 | \$ 176,095                   | \$ 319,035               | \$252,208                      | 79.05%                           |
| SACC               | \$ 29,051            | \$ 23,497                  | \$ 53,417                    | \$ 76,914                | \$47,863                       | 62.23%                           |
| SAUT               | \$ 18,655            | \$ 10,367                  | \$ 35,369                    | \$ 45,736                | \$27,081                       | 59.21%                           |
| SEAC               | \$ 29,832            | \$ 91,130                  | \$ 105,265                   | \$ 196,395               | \$166,562                      | 84.81%                           |
| UACCB              | \$ 16,946            | \$ 17,492                  | \$ 43,567                    | \$ 61,059                | \$44,114                       | 72.25%                           |
| UACCH-T            | \$ 40,915            | \$ 67,361                  | \$ 64,609                    | \$ 131,970               | \$91,055                       | 69.00%                           |
| UACCM              | \$ 37,440            | \$ 66,424                  | \$ 50,225                    | \$ 116,649               | \$79,209                       | 67.90%                           |
| UACCRM             | \$ 11,231            | \$ 9,982                   | \$ 14,564                    | \$ 24,546                | \$13,315                       | 54.25%                           |
| UAPTC              | \$ 349,461           | \$ 178,492                 | \$ 302,268                   | \$ 480,760               | \$131,299                      | 27.31%                           |
| <b>Sub Total</b>   | <b>\$ 1,723,189</b>  | <b>\$ 1,800,496</b>        | <b>\$ 2,686,585</b>          | <b>\$ 4,487,081</b>      | <b>\$2,763,892</b>             | <b>61.60%</b>                    |
| <b>Grand Total</b> | <b>\$ 3,921,178</b>  | <b>\$ 2,896,983</b>        | <b>\$ 4,556,309</b>          | <b>\$ 7,453,292</b>      | <b>\$3,532,114</b>             | <b>47.39%</b>                    |